

EFFICIENCY-MEASURING DEA MODEL FOR PRODUCTION SYSTEM WITH k INDEPENDENT SUBSYSTEMS

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Abstract Data Envelopment Analysis (DEA) is a mathematical programming approach to assess relative efficiencies with a group of decision making units (DMUs) such as production systems. There have been some useful models for their successful applications in many fields. In this paper, we first point out the defect of the first DEA model CCR (Charnes, Cooper and Rhodes, 1978) in measuring the efficiencies of the production system with k independent subsystems and propose a new model YMK (Yang, Ma and Koike) by improving CCR model. Some properties and the relationship between CCR and YMK models are also discussed. It is concluded that the overall efficiency (YMK) of each DMU has a great deal to do with the efficiencies of its subsystems under CCR model. In fact, the overall efficiency value (YMK) of each DMU is equal to the maximum among the efficiency values of all its subsystems under CCR model. The examples given demonstrate the effectiveness of YMK model in measuring efficiencies of the production system with k independent subsystems.

1. Introduction

Data Envelopment Analysis (DEA) was first introduced by Charnes and Cooper *et al.*, famous operational researchers in U.S.A. Since the birth of the first model CCR in 1978 [2], other DEA models such as CCGSS [1], CCW [3], CCWH [4], GDEA [7] and uncertain models [5,6,8] have been established in succession. And with the development of its theory and application in many fields, DEA method has been proved being effective in evaluating and decision-making, especially in the efficiency-measurement of production systems with multi-input and multi-output.

However, there still exist various shortcomings in previous DEA models not only in theory but also in practice. For example, we have found that CCR model is not perfect even invalid in measuring the efficiency of the production system with k independent subsystems. The following example will illustrate this aspect.

We first give the definition of the production system with k independent subsystems (Figure 1). This kind of production system consists of k independent production subsystems or k independent production lines, and all inputs and outputs of k subsystems constitute the overall input and output index system of the overall production system. For convenience, a production system with k independent subsystems is to be abbreviated as k -ISPS. The same type of n k -ISPS refers to as a group of n Decision-Making Units (DMUs) which has k independent subsystems, and the numbers of inputs and outputs for every corresponding subsystem of n k -ISPS are identical.

By considering four 2-ISPS and each subsystem is single input and output DMU with the following input and output data (Figure 2). Taking DMU1 as an example, the input and output vectors for subsystems 1 and 2 become $(1,1)^T$ and $(3,2)^T$, respectively, and remaining subsystems can be evaluated similarly.

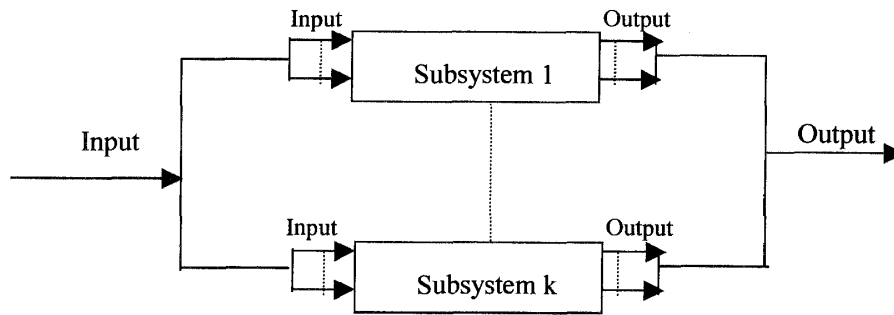


Figure 1 A production system with k independent subsystems

Let us apply CCR model to evaluate their efficiencies under the following three cases:
 (A) Subsystem 1 alone with four DMUs
 (B) Subsystem 2 alone with four DMUs
 (C) The overall system with four 2-ISPS
 and their efficiency values are illustrated in Table 1.

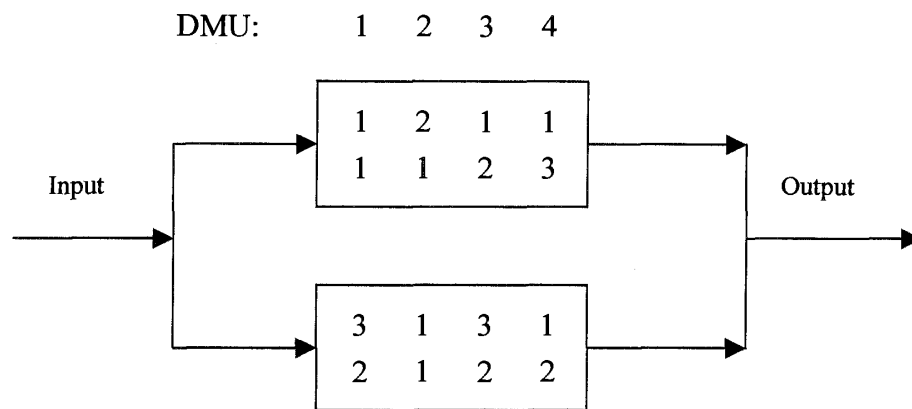


Figure 2 An example with four 2-ISPS

Table 1 Evaluating results for the example

Case number	DMU1	DMU2	DMU3	DMU4
A	0.333	0.167	0.667	1
B	0.333	0.5	0.333	1
C	1	0.5	1	1

From Table 1, we can see that although DMU1 and DMU3 are efficient for the case number C, both case numbers A and B showed inefficient performance. The result illustrates that the overall efficient production system can also be improved in technical or scalar efficiency with the aid of information derived from other DMUs, which is just the shortcoming of CCR model in efficiency-measuring of k -ISPS. The purpose of the paper is to establish a new DEA model YMK for efficiency-measuring of k -ISPS by improving CCR model. Some properties and the relationship between CCR and YMK model will be discussed succeedingly in relation to theoretical and numerical example.

2. Efficiency - measuring DEA Model YMK for k -ISPS

Consider n k -ISPS and suppose the input and output vectors of the i th subsystem belonging to the j th DMU are $X_j^{(i)}, Y_j^{(i)}$ ($i=1, \dots, k; j=1, \dots, n$), respectively, and where $X_j^{(i)} \in E_{m_i}^+, Y_j^{(i)} \in E_{s_i}^+$, i.e. the numbers of the inputs and outputs for the i th subsystem are m_i and s_i , respectively. Let

$$m = \sum_{i=1}^k m_i, s = \sum_{i=1}^k s_i, \text{ and } X_j^T = (X_j^{(1)T}, \dots, X_j^{(k)T}) \in E_m^+,$$

$Y_j^T = (Y_j^{(1)T}, \dots, Y_j^{(k)T}) \in E_s^+$ are the overall input vector and output vector of the j th DMU, respectively.

Obviously, since the overall production information is distributed into k independent subsystems, we introduce the following definition.

Definition 1. Let $\bar{X}_{ij} = (0, \dots, X_j^{(i)T}, \dots, 0)^T \in E_m^+, \bar{Y}_{ij} = (0, \dots, Y_j^{(i)T}, \dots, 0) \in E_s^+$, i.e. the i th component vector are the same with X_j and Y_j , other component vectors are zero-vectors. The combination of $(\bar{X}_{ij}, \bar{Y}_{ij})$ is referred to as the production gene of the j th DMU.

Now let us consider the following mathematical programming which is called YMK DEA model.

$$\begin{aligned} \max \quad & \frac{u^T Y_0}{v^T X_0} = V_1 \\ \text{s.t.} \quad & v^T \bar{X}_{ij} - u^T \bar{Y}_{ij} \geq 0 \\ & u \geq 0, v \geq 0 \\ & i = 1, \dots, k; j = 1, \dots, n \end{aligned} \tag{1}$$

and where X_0, Y_0 (all positive) are known input and output vectors of the j_0 th DMU and $v = (v_1, \dots, v_m)^T, u = (u_1, \dots, u_s)^T$ (all non-negative) are the variable weight vectors to be determined by the solution of this programming problem.

By using Charnes-Cooper transformation

$$t = \frac{1}{v^T X_0}, \omega = tv, \mu = tu$$

the programming (1) can be changed into the following programming:

$$\begin{aligned} \max \quad & \mu^T Y_0 = V_2 \\ \text{s.t.} \quad & \omega^T \bar{X}_{ij} - \mu^T \bar{Y}_{ij} \geq 0 \\ & \omega^T X_0 = 1 \\ & \omega \geq 0, \mu \geq 0 \\ & i = 1, \dots, k; j = 1, \dots, n \end{aligned} \tag{2}$$

Theorem 1: Fractional programming (1) is equivalent of linear programming (2) in the following sense:

(i) If v^0 and u^0 are the optimal solution of programming (1), then $\omega^0 = t^0 v^0$ and $\mu^0 = t^0 u^0$ are the optimal solution of programming (2) and their optimal values are identical, where

$$t^0 = \frac{1}{v^{0T} X_0}.$$

(ii) If ω^0 and μ^0 are the optimal solution of programming (2), then ω^0 and μ^0 are the optimal solution of programming (1) and hence programming (1) has the same optimal objective value as programming (2).

Proof: see appendix.

Now we give the dual programming of programming (2) as follows:

$$\min \quad \theta = V_3$$

$$\begin{aligned}
 \text{s.t} \quad & \sum_{i,j} \overline{X_{ij}} \lambda_{ij} + s^- = \theta X_0 \\
 & \sum_{i,j} \overline{Y_{ij}} \lambda_{ij} - s^+ = Y_0 \\
 & \lambda_{ij} \geq 0, s^+ \geq 0, s^- \geq 0
 \end{aligned} \tag{3}$$

For programmings (2) and (3), we are obtainable the following Theorem.

Theorem 2 Both programmings (2) and (3) have optimal solution as well as equal optimal value and $V_2 = V_3 \leq 1$.

Proof: see appendix.

Definition 2 DMU- j_0 is said to be weak DEA efficient (YMK) if there exists an optimal solution (ω^0, μ^0) of programming (2) such that $V_2 = \mu^{0T} Y_0 = 1$.

Definition 3 DMU- j_0 is said to be DEA efficient (YMK) if there exists an optimal solution (ω^0, μ^0) of programming (2) such that $V_2 = \mu^{0T} Y_0 = 1$ and $\omega^0 > 0, \mu^0 > 0$.

By applying the duality theory of linear programming, the following theorem is easy to prove.

Theorem 3 DMU- j_0 is weak DEA efficient (YMK) if and only if the optimal value V_3 of programming (3) satisfies the condition that $V_3 = 1$. And DMU- j_0 is DEA efficient (YMK) if and only if every optimal solution $\lambda^0 = (\lambda_1^0, \dots, \lambda_n^0)^T, s^{0-}, s^{0+}, \theta^0$ of programming (3) satisfies the condition that $s^{0-} = 0, s^{0+} = 0, \theta^0 = 1$.

3. The Relationship between CCR and YMK Model

Consider the following CCR model for the overall production system DMU- j_0 ,

$$\begin{aligned}
 \max \quad & \frac{u^T Y_0}{v^T X_0} = V_4 \\
 \text{s.t} \quad & \frac{u^T Y_j}{v^T X_j} \leq 1, j = 1, \dots, n \\
 & u \geq 0, v \geq 0
 \end{aligned} \tag{4}$$

where $X_j > 0, Y_j > 0$ are the input and output vectors of the j th DMU, we have

Lemma 1 Each feasible solution of programming (1) is also feasible for programming (4), and objective values are identical.

Proof : Suppose (u', v') is an arbitrary feasible solution of programming (1), thus

$$u'^T \overline{Y_{ij}} \leq v'^T \overline{X_{ij}}, i = 1, \dots, k; j = 1, \dots, n$$

$$\text{and} \quad \sum_{i=1}^k u'^T \overline{Y_{ij}} \leq \sum_{i=1}^k v'^T \overline{X_{ij}}, j = 1, \dots, n \tag{5}$$

Noticing the structure of $\overline{X_{ij}}$ and $\overline{Y_{ij}}$, we have

$$\sum_{i=1}^k u'^T \overline{Y_{ij}} = u'^T Y_j > 0, \sum_{i=1}^k v'^T \overline{X_{ij}} = v'^T X_j > 0, j = 1, \dots, n$$

And hence, Eq. (5) is equivalent to

$$\frac{u'^T Y_j}{v'^T X_j} \leq 1$$

i.e. (u', v') is also feasible for programming (4). Obviously, two objective values are identical.

Q.E.D.

According to Lemma 1, the following theorem is to be derived with ease.

Theorem 4 $V_1 \leq V_4$. Thus, if DMU- j_0 is weak DEA efficient (YMK), then it is also weak DEA

efficient (CCR); If DMU- j_0 is DEA efficient (YMK), then it is also DEA efficient (CCR).

Next we will discuss the relationship between the efficiency value under YMK and efficiency values of k subsystems under CCR.

Consider CCR model for evaluating i th subsystem of DMU- j_0 ,

$$\begin{aligned} \max \quad & \frac{u_i^T Y_0^{(i)}}{v_i^T X_0^{(i)}} = V_{1-i} \\ \text{s.t} \quad & \frac{u_i^T Y_j^{(i)}}{v_i^T X_j^{(i)}} \leq 1, j = 1, \dots, n \\ & u_i \geq 0, v_i \geq 0 \end{aligned} \tag{1-i}$$

where $X_j^{(i)}, Y_j^{(i)}$ are the input and output vectors of the i th subsystem of DMU- j and u_i, v_i denote corresponding output and input weight vectors of the i th subsystem, respectively.

Lemma 2 If p_i and q_i are non-negative rational numbers such that

$$(i) q_i \geq p_i, i = 1, \dots, k$$

$$(ii) \sum_{i=1}^k q_i > 0; \sum_{i=1}^k p_i > 0$$

let $I = \{i | i = 1, \dots, k \text{ and } q_i \neq 0\}$ and

$$\frac{p_0}{q_0} = \max_{i \in I} \left\{ \frac{p_i}{q_i} \right\}$$

then
$$0 < \frac{\sum_{i=1}^k p_i}{\sum_{i=1}^k q_i} \leq \frac{p_0}{q_0} \leq 1$$

Lemma 3 If p_i, q_i are positive rational numbers such that

$$(i) 0 < \frac{p_i}{q_i} \leq 1, i = 1, \dots, k$$

$$(ii) \frac{\sum_{i=1}^k p_i}{\sum_{i=1}^k q_i} = 1$$

then $\frac{p_i}{q_i} = 1 (i = 1, \dots, k)$

Lemma 2 and Lemma 3 are to be proved with ease.

Theorem 5 $V_1 = \max_{1 \leq i \leq k} \{V_{1-i}\}$

Proof: see appendix.

Theorem 6 (i) DMU- j_0 is weak DEA efficient (YMK) if and only if there exists at least one in k subsystems of DMU- j_0 which is weak DEA efficient (CCR) relative to the corresponding subsystems of other DMUs.

(ii) DMU- j_0 is DEA efficient (YMK) if and only if each subsystems of DMU- j_0 is DEA efficient (CCR) relative to the corresponding subsystems of other DMUs.

Proof: see appendix.

4. Examples

Now we apply YMK model to the example shown in Figure 2 and provide the efficiency values of four 2-ISPS as follows (Table 2).

DMU	1	2	3	4
The overall efficiency value(YMK)	0.33	0.5	0.667	1

As a practical example, the measurement of the overall efficiency of the macro-agricultural production system of China by using YMK model has been investigated. In fact, the macro-agricultural production system of China is practically considered to be the large-scale production system consisting of five subsystems such as cultivation, forestry, animal husbandry, fishery and rural enterprise which can be dealt with independent sector respectively (Figure 3). Obviously, all macro-agricultural production systems of thirty provinces, metropolises and autonomous regions in China constitute a typical thirty 5-ISPS. Therefore, we can apply YMK model to measure and compare the overall efficiencies of the macro-agriculture systems among thirty DMUs based on the statistical data.

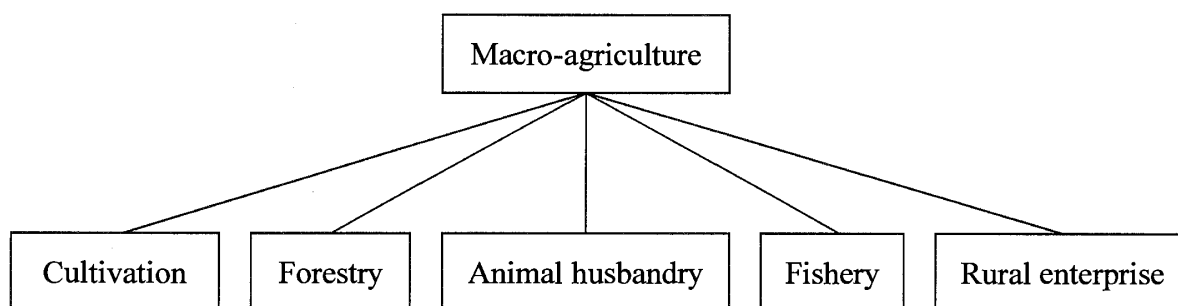


Figure 3 The structure of macro-agriculture

The following indicators can be selected as the input and output elements for each subsystem.

(1) Cultivation

Input: a) required labor force in cultivation (million person); b) arable area (million ha); c) material consumption cost in cultivation (million rmb, where rmb is the Chinese monetary unit).

Output : gross output in cultivation (rmb).

(2) Forestry

Input: a) required labor force in forestry (million person); b) forest area (million ha); c) material consumption cost in forestry (rmb).

Output : gross output in forestry (rmb).

(3) Animal husbandry

Input: a) required labor force in animal husbandry (million person); b) the number of maternal animals which have breeding capability; c) material consumption cost in animal husbandry (million rmb).

Output : gross output in animal husbandry (million rmb).

(4) Fishery

Input: a) required labor force in fishery (million person); b) fish-cultivating area (million ha); c)

Table 3 The overall efficiency of the macro-agricultural production system of China

DMU No.	DMU Name	Efficiency value in cultivation(ccr)	Efficiency value in forestry(ccr)	Efficiency value in animal husbandry(ccr)	Efficiency value in fishery(ccr)	Efficiency value in rural enterprise(ccr)	The overall efficiency value(YMK)
DMU1	Beijing	1.000	0.399	0.995	0.650	0.573	1.000
DMU2	Tianjing	0.915	0.331	0.954	0.781	0.556	0.954
DMU3	Hebei	0.659	0.460	0.766	0.782	0.978	0.978
DMU4	Shanxi	0.639	0.448	0.865	0.432	1.000	1.000
DMU5	Nei Mongolia	0.907	0.372	1.000	1.000	1.000	1.000
DMU6	Liaoning	0.858	0.493	0.925	1.000	1.000	1.000
DMU7	Jilin	1.000	0.418	0.857	0.633	0.750	1.000
DMU8	Heilongjiang	1.000	0.334	0.793	0.523	0.573	1.000
DMU9	Shanghai	1.000	0.353	1.000	1.000	0.978	1.000
DMU10	Jiangsu	0.885	0.567	0.959	0.552	0.827	0.959
DMU11	Zhejiang	1.000	1.000	1.000	0.703	1.000	1.000
DMU12	Anhui	0.728	0.726	0.742	0.782	0.876	0.876
DMU13	Fujian	0.919	0.994	0.994	1.000	0.355	1.000
DMU14	Jiangxi	0.823	0.728	0.886	1.000	0.509	1.000
DMU15	Shandong	0.869	0.759	0.932	1.000	0.582	1.000
DMU16	Henan	0.689	0.909	0.987	0.446	0.869	0.987
DMU17	Hubei	0.852	0.546	1.000	0.769	0.759	1.000
DMU18	Hunan	0.873	0.967	0.921	0.641	0.733	0.967
DMU19	Guangdong	1.000	1.000	0.757	0.678	0.420	1.000
DMU20	Guangxi	0.994	1.000	0.775	0.888	0.659	1.000
DMU21	Hainan	0.834	1.000	0.904	0.712	0.627	1.000
DMU22	Sichuan	1.000	0.641	0.899	0.328	0.498	1.000
DMU23	Guizhou	0.737	0.715	0.828	0.237	0.911	0.828
DMU24	Yunnan	0.769	0.660	0.787	0.313	0.569	0.787
DMU25	Tibet	0.848	1.000	1.000	1.000	0.328	1.000
DMU26	Shaanxi	0.807	0.566	0.858	0.423	0.395	0.858
DMU27	Gansu	0.578	0.300	0.865	0.408	0.648	0.865
DMU28	Qinghai	0.780	0.442	0.943	0.590	0.396	0.943
DMU29	Ningxia	0.828	0.469	0.808	0.411	0.504	0.828
DMU30	Xinjiang	0.864	0.390	0.764	0.746	0.557	0.864

material consumption cost in fishery (million rmb).

Output : gross output in fishery (million rmb).

(5) Rural enterprise

Input: a) required labor force in rural enterprise (million person); b) the original value of fixed assets (million rmb); c) working fund (million rmb).

Output : profit and taxes (in unit of million rmb).

Based on the input/output data coming from China Rural Statistical Yearbook 1997, we applied YMK model to evaluate the overall efficiencies of the macro-agriculture systems among thirty DMUs. The results are shown in Table 3. By analyzing these computational results, we can evaluate the overall performances of thirty DMUs. For example, we can not only rank thirty DMUs in overall performance, but also interpret their sector-developing harmony and equilibrium. Although the overall efficiency value of Liaoning province is equal to 1.000, its efficiency value in forestry is only 0.493, which shows that its overall development is not harmonious with five sectors.

5. Conclusions

From Table 1, Table 2 and Table 3, we can further verify the truth of Theorems described above. It is concluded that the overall efficiency (YMK) of each DMU has a great deal to do with the efficiencies of its subsystems under CCR model. In fact, Theorem 5 indicates that the overall efficiency value (YMK) of each DMU is equal to the maximum among the efficiency values (CCR) of all its subsystems. Comparing CCR and YMK models, YMK is more exact to be used in distinguishing efficient DMUs. Moreover, we also find that the inverse of Theorem 4 is not true by comparing Table 1 and Table 2, and thus the efficiency under YMK model is stronger than CCR model. We think that YMK model will be very effective for evaluating the overall efficiency of production systems with many subsystems, especially for complicated large-scale production systems such as agriculture systems.

Since Charnes, Cooper and Rhodes (1978) proposed the DEA approach for evaluation of relative efficiency, it has received considerable attention from both researchers and practitioners. One reason is that this approach has an advantage of evaluating DMUs under the most favorable conditions. It is not only for use as a tool for evaluation of past accomplishments but also as a tool to aid in planning future management. However, because of the existence of various circumstances in practice, the existing DEA models are restricted to some extent to be used in many cases. Therefore, further work on DEA will be of necessity from specific standpoints of both theoretical and practical approaches.

Appendix

The proof of Theorem 1

(i) For each feasible solution, $\omega \geq 0$ and $\mu \geq 0$, of programming (2) and the optimal solution, v^0 and u^0 , of (1)

$$\frac{u^{0T} Y_0}{v^{0T} X_0} \geq \frac{\mu^T Y_0}{\omega^T X_0} = \mu^T Y_0 \quad (\omega^T X_0 = 1)$$

and

$$\frac{u^{0T} Y_0}{v^{0T} X_0} = \mu^{0T} Y_0 \geq \mu^T Y_0$$

$$\omega^0 = t^0 v^0 = \frac{v^0}{v^{0T} X_0}, \quad \mu^0 = t^0 u^0 = \frac{u^0}{v^{0T} X_0}$$

ω^0 and μ^0 are the feasible solution of programming (2) and thus also the optimal solution.

Programmings (1) and (2) bring about identical optimal values.

(ii) If ω^0 and μ^0 are the optimal solution of programming (2), it is easy to know that ω^0 and μ^0 are to be the feasible solution of programming (1). For each arbitrary feasible solution v, u of programming (1)

$$\omega = tv, \mu = tu \left(t = \frac{1}{v^T X_0} \right)$$

are the feasible solution of programming (2), thus we have

$$\mu^{0T} Y_0 \geq \mu^T Y_0 = \frac{u^T Y_0}{v^T X_0}$$

$$\frac{\mu^{0T} Y_0}{\omega^{0T} X_0} = \mu^{0T} Y_0$$

$$\frac{\mu^{0T} Y_0}{\omega^{0T} X_0} \geq \frac{u^T Y_0}{v^T X_0}$$

therefore, ω^0 and μ^0 are to be the optimal solution of programming (1). (1) and (2) have the same optimal value.

The proof of Theorem 2

For (2), let

$$\omega^* = \frac{X_0}{\|X_0\|^2} > 0, \mu^* = (\mu_1^*, 0, \dots, 0)^T$$

where

$$\mu_1^* = \min_{1 \leq j \leq n} \frac{\omega^{*T} \overline{X_{1j}}}{y_{1j}^{(1)}} > 0$$

and $(\overline{X_{1j}}, \overline{Y_{1j}})$ is the production gene of the 1st DMU as while $y_{1j}^{(1)}$ is the first component of $\overline{Y_{1j}}$.

Obviously, $\omega^* \geq 0, \mu^* \geq 0$ and $\omega^{*T} X_0 = 1$. Noticing that only the first component of μ^* is not equal to zero,

$$\omega^{*T} \overline{X_{ij}} - \mu^{*T} \overline{Y_{ij}} = \begin{cases} \omega^{*T} \overline{X_{1j}} - \mu_1^* y_{1j}^{(1)} \geq 0, & i = 1 \\ \omega^{*T} \overline{X_{ij}} > 0, & i = 2, \dots, k \end{cases}$$

therefore, ω^* and μ^* are the feasible solution of programming (2).

For programming (3), let

$$\lambda_{ij} = \begin{cases} 1, & j = j_0 \\ 0, & j \neq j_0 \end{cases} \quad i = 1, \dots, k; j = 1, \dots, n$$

$$s^+ = 0, s^- = 0, \theta = 1$$

then they are the feasible solution of programming (3). According to the duality theory, both programmings (2) and (3) have optimal solution and exhibit equal optimal value.

And from $\omega^T \overline{X_{ij_0}} - \mu^T \overline{Y_{ij_0}} \geq 0, i = 1, \dots, k$, we have

$$\sum_{i=1}^k (\omega^T \overline{X_{ij_0}} - \mu^T \overline{Y_{ij_0}}) = \omega^T X_0 - \mu^T Y_0 \geq 0$$

i.e. $\mu^T Y_0 \leq \omega^T X_0 = 1$

thus $V_3 = V_2 \leq 1$

The proof of Theorem 5

Suppose (u', v') is an arbitrary feasible solution of programming (1) and assemble it according to k subsystems as follows:

$$u' = (u_1'^T, \dots, u_k'^T)^T$$

$$v' = (v_1'^T, \dots, v_k'^T)^T$$

From the structure of $(\overline{X}_{ij}, \overline{Y}_{ij})$ and that

$$v'^T \overline{X}_{ij} - u'^T \overline{Y}_{ij} \geq 0$$

we have

$$v_i'^T X_j^{(i)} - u_i'^T Y_j^{(i)} \geq 0, \quad i = 1, \dots, k; j = 1, \dots, n \tag{6}$$

and

$$v'^T X_{j_0} = \sum_{i=1}^k v_i'^T X_{j_0}^{(i)} > 0$$

$$u'^T Y_{j_0} = \sum_{i=1}^k u_i'^T Y_{j_0}^{(i)} > 0$$

let $I = \{i | i = 1, \dots, k \text{ and } v_i'^T X_{j_0}^{(i)} \neq 0\}$ and

$$\frac{u_{i_0}'^T Y_{j_0}^{(i_0)}}{v_{i_0}'^T X_{j_0}^{(i_0)}} = \max_{i \in I} \left\{ \frac{u_i'^T Y_{j_0}^{(i)}}{v_i'^T X_{j_0}^{(i)}} \right\}$$

From Eq.(6) and Lemma 2, we note that (u_{i_0}', v_{i_0}') is feasible for programming $(1-i_0)$ and

$$0 < \frac{u'^T Y_{j_0}}{v'^T X_{j_0}} \leq \frac{u_{i_0}'^T Y_{j_0}^{(i_0)}}{v_{i_0}'^T X_{j_0}^{(i_0)}} \leq 1$$

i.e. $0 < V_{1-i} \leq 1$.

Notice the arbitrariness of u' and v' , we have

$$0 < V_1 \leq V_{1-i_0} \leq \max_{1 \leq i \leq k} \{V_{1-i}\}$$

With no loss of generality, suppose

$$V_{1-1} = \max_{1 \leq i \leq k} \{V_{1-i}\}$$

and (u_1^0, v_1^0) is the optimal solution of programming (1-1). Let $u^0 = (u_1^{0T}, 0, \dots, 0)^T$, $v^0 = (v_1^{0T}, 0, \dots, 0)^T$, then (u^0, v^0) is a feasible solution of programming (1) and the objective function value is

$$\frac{u^{0T} Y_{j_0}}{v^{0T} X_{j_0}} = \frac{u_1^{0T} Y_{j_0}^{(1)}}{v_1^{0T} X_{j_0}^{(1)}} = V_{1-1}$$

From $V_1 \leq V_{1-1}$, we have $V_1 = V_{1-1} = \max_{1 \leq i \leq k} \{V_{1-i}\}$.

The proof of Theorem 6

From Theorem 5, (i) is obvious and the sufficiency of (ii) is also very easy to prove. Now we only prove the necessity of (ii).

Because DMU- j_0 is DEA efficient (YMK), there exists an optimal solution $u^0 > 0, v^0 > 0$ of (1) such that

$$\frac{u^{0T} Y_{j_0}}{v^{0T} X_{j_0}} = 1 \tag{7}$$

$$v^{0T} \overline{X}_{ij} - u^{0T} \overline{Y}_{ij} \geq 0, \quad i = 1, \dots, k; j = 1, \dots, n. \tag{8}$$

Now block u^0 and v^0 according to k subsystems and let

$$u^0 = (u_1^{0T}, \dots, u_k^{0T})^T$$

$$v^0 = (v_1^{0T}, \dots, v_k^{0T})^T$$

then $u_i^0 > 0, v_i^0 > 0, i = 1, \dots, k$.

Notice the structure of $\bar{X}_{ij}, \bar{Y}_{ij}$ and from Eq.(7) and (8) we have

$$v_i^{0T} X_j^{(i)} - u_i^{0T} Y_j^{(i)} \geq 0$$

i.e.
$$0 < \frac{u_i^{0T} Y_j^{(i)}}{v_i^{0T} X_j^{(i)}} \leq 1, i = 1, \dots, k; j = 1, \dots, n \quad (9)$$

and
$$\frac{u^{0T} Y_{j_0}}{v^{0T} X_{j_0}} = \frac{\sum_{i=1}^k u_i^{0T} Y_{j_0}^{(i)}}{\sum_{i=1}^k v_i^{0T} X_{j_0}^{(i)}} = 1 \quad (10)$$

According to Lemma 3, and Eq.(9), (10), (u_i^0, v_i^0) is a feasible solution of (1-i) such that

$$V_{1-i} = \frac{u_i^{0T} Y_{j_0}^{(i)}}{v_i^{0T} X_{j_0}^{(i)}} = 1$$

Therefore the i th subsystem is DEA efficient (CCR).

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