

AN ϵ -FREE DEA AND A NEW MEASURE OF EFFICIENCY

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Abstract This study presents a DEA model without the conventional non-Archimedean infinitesimal ϵ . This article also introduces a new DEA efficiency measure. Incorporating slacks in inputs and shortages in outputs, the new DEA measure expresses the relative efficiency of decision making units more properly than traditional one.

1 Introduction and Historical Background

In their ingenious paper [10], Charnes, Cooper and Rhodes introduced a fractional programming method to measure the relative efficiency of a Decision Making Unit (DMU), which was solved by transforming the fractional programming into a linear programming problem via the Charnes-Cooper scheme [6]. The method was referred to as DEA (Data Envelopment Analysis). The DEA model proposed in [10] maintained an assumption; all the weighting values to inputs and outputs were assumed to be *nonnegative*. In the subsequent "short communication" [11], Charnes *et. al.* changed their DEA problems and required that the weights be strictly *positive*. Thus, the introduction of the non-Archimedean infinitesimal ϵ was anticipated to distinguish between nonnegative and positive values. (This problem was already discussed in [10] implicitly.) Although the subsequent discussions can be found in [5], [7], and [12], and the role of ϵ has become unclear and weakened, it is still frequently used in the literature (e.g., [4],[8]) and in particular, in some cases of computational situations, values such as $\epsilon = 10^{-5}$, 10^{-6} (single precision) or $\epsilon = 10^{-12}$ (double precision) are conveniently employed to substitute for the non-Archimedean infinitesimal ϵ . However, the approach may produce a theoretically contradicting issue. That is, we cannot uniquely determine what is the best ϵ . Different ϵ values yield different DEA results. Therefore, we need a completely ϵ -free development of DEA from both theoretical and computational points of view.

This article is organized as follows. Section 2 defines an input oriented DEA model based on the production possibility set. Its dual corresponds to the Charnes-Cooper-Rhodes (CCR) model with the weights to inputs and outputs as variables. Then, we define a DMU as *slackless* if, for every optimal solution to the DEA model, it has no slack in inputs and no shortages in outputs. By a theorem of the alternative or the strong theorem of complementary slackness, it will be proved that for a slackless DMU there is a strictly positive weight solution in the corresponding CCR model. Subsequently, for a DMU with non-zero slacks in an optimal solution to the DEA model, there exist no positive weight solutions in the CCR model. Section 3 defines the *max-slack* solution and shows a procedure to find it. The max-slack solution can be used for deciding whether the DMU is slackless or not. Then, we propose a method for finding positive weights for slackless DMUs. Thus, all jobs of the CCR model can be successfully achieved with no recourse to ϵ . Section 4 introduces a new measure of relative efficiency, based on the max-slack solution, which

takes account of slacks in the inputs and shortages in the outputs of the objective DMU. As a consequence, the new DEA measure expresses the relative efficiency of DMUs more properly than the traditional one.

2 Input Oriented DEA and Slackless DMU

We consider n decision making units (DMUs), each of which uses an input matrix $X = [x_{ik}] \in R^{m \times n}$ to produce an output matrix $Y = [y_{jk}] \in R^{s \times n}$, where x_{ik} is the amount of input i consumed by DMU k and y_{jk} is the amount of output j produced by DMU k . The unit k has the input vector $\mathbf{x}_k = (x_{ik}) \in R^m$, representing m input components and the output vector $\mathbf{y}_k = (y_{jk}) \in R^s$ representing s output components. We assume $X > 0$ and $Y > 0$. The production possibility set P (e.g., [2], [3], [9]) is defined by

$$(1) \quad P = \{(\mathbf{x}, \mathbf{y}) \mid \mathbf{x} \geq X\boldsymbol{\lambda}, \mathbf{y} \leq Y\boldsymbol{\lambda}, \boldsymbol{\lambda} \geq 0\},$$

where \mathbf{x} , \mathbf{y} and $\boldsymbol{\lambda}$ are m -, s - and n - vectors, respectively.

For a given DMU denoted by o with the input \mathbf{x}_o and the output \mathbf{y}_o , we consider the following input oriented DEA model as expressed by the linear programming (LP_o).

$$(2) \quad \begin{aligned} (LP_o) \quad & \min \theta \\ & \text{subject to } \theta \mathbf{x}_o \geq X\boldsymbol{\lambda}, \\ & \mathbf{y}_o \leq Y\boldsymbol{\lambda}, \\ & \boldsymbol{\lambda} \geq 0, \end{aligned}$$

where $\theta \in R$ and $\boldsymbol{\lambda} \in R^n$ are variables.

This model contracts inputs as far as possible while controlling for outputs. The dual of (LP_o) is:

$$(3) \quad \begin{aligned} (DP_o) \quad & \max \mathbf{y}_o^T \mathbf{u} \\ & \text{subject to } \mathbf{x}_o^T \mathbf{v} = 1, \\ & \mathbf{v}^T X \geq \mathbf{u}^T Y, \\ & \mathbf{v} \geq 0, \quad \mathbf{u} \geq 0, \end{aligned}$$

where $\mathbf{v} \in R^m$ and $\mathbf{u} \in R^s$ are variables.

As is well known, (DP_o) is the linear programming version of the original CCR fractional programming problem. The dual variables \mathbf{u} and \mathbf{v} are the weights for outputs and inputs, respectively.

In (LP_o), the *slacks* s_x and s_y can be defined by

$$(4) \quad s_x = \theta \mathbf{x}_o - X\boldsymbol{\lambda} \quad \text{and} \quad s_y = Y\boldsymbol{\lambda} - \mathbf{y}_o.$$

Here let optimal solutions for (LP_o) and (DP_o) be $(\theta^*, \boldsymbol{\lambda}^*, s_x^*, s_y^*)$ and $(\mathbf{u}^*, \mathbf{v}^*)$, respectively. These problems are often degenerated and the optimal solutions are not always unique.

Definition 1 (slackless DMU) *If the following condition for (LP_o):*

$$(5) \quad s_x^* = 0 \quad \text{and} \quad s_y^* = 0,$$

is observed at optimality, then we call the status of DMU_o as slackless.

Theorem 1 DMU_o is slackless if and only if there exists an optimal dual solution $(\mathbf{u}^*, \mathbf{v}^*)$ for (DP_o) with $\mathbf{u}^* > \mathbf{0}$ and $\mathbf{v}^* > \mathbf{0}$.

Proof. Although the theorem is a natural consequence of the strong theorem of complementary slackness, we will show another proof.

If DMU_o is slackless, there is no solution $(\lambda, \mathbf{s}_x, \mathbf{s}_y)$ for the system:

$$\begin{aligned} (6) \quad & \theta^* \mathbf{x}_o = X\lambda + \mathbf{s}_x, \\ (7) \quad & \mathbf{y}_o = Y\lambda - \mathbf{s}_y, \\ (8) \quad & \lambda \geq \mathbf{0}, \\ (9) \quad & (\mathbf{s}_x, \mathbf{s}_y) \geq \mathbf{0} \text{ and } (\mathbf{s}_x, \mathbf{s}_y) \neq \mathbf{0}. \end{aligned}$$

By applying Slater's theorem of the alternative (see Appendix 1), modified for the nonhomogenous system, to the system (6)-(9), it is concluded that the system

$$\begin{aligned} (10) \quad & \mathbf{v}^T X \geq \mathbf{u}^T Y, \\ (11) \quad & \theta^*(\mathbf{v}^T \mathbf{x}_o) - \mathbf{u}^T \mathbf{y}_o + z = 0, \\ & \text{has a solution } \mathbf{v} \in R^m, \mathbf{u} \in R^s \text{ and } z \in R \text{ with} \\ (12) \quad & z > 0, \mathbf{u} \geq \mathbf{0}, \mathbf{v} \geq \mathbf{0} \\ & \text{or} \\ (13) \quad & z \geq 0, \mathbf{u} > \mathbf{0}, \mathbf{v} > \mathbf{0}. \end{aligned}$$

Since $\mathbf{v}^T \mathbf{x}_o \geq 0$, there are two cases:

Case (i) $\mathbf{v}^T \mathbf{x}_o > 0$.

Let $\mathbf{v}^* = \mathbf{v}/\mathbf{v}^T \mathbf{x}_o$, $\mathbf{u}^* = \mathbf{u}/\mathbf{v}^T \mathbf{x}_o$ and $z^* = z/\mathbf{v}^T \mathbf{x}_o$. Then, we have:

$$\begin{aligned} (14) \quad & (\mathbf{v}^*)^T \mathbf{x}_o = 1, \\ (15) \quad & (\mathbf{v}^*)^T X \geq (\mathbf{u}^*)^T Y, \\ (16) \quad & \theta^* - (\mathbf{u}^*)^T \mathbf{y}_o + z^* = 0, \\ (17) \quad & z^* \geq 0, \mathbf{u}^* \geq \mathbf{0}, \mathbf{v}^* \geq \mathbf{0}. \end{aligned}$$

Hence, $(\mathbf{u}^*, \mathbf{v}^*)$ is a feasible solution for (DP_o) . By the duality relation, (16) becomes

$$(18) \quad \theta^* = (\mathbf{u}^*)^T \mathbf{y}_o \text{ and } z^* = 0,$$

demonstrating the optimality of $(\mathbf{u}^*, \mathbf{v}^*)$ for (DP_o) . By the result of (13), it is obtained that $\mathbf{u}^* > \mathbf{0}$ and $\mathbf{v}^* > \mathbf{0}$.

Case (ii) $\mathbf{v}^T \mathbf{x}_o = 0$.

From (10), we have $0 = \mathbf{v}^T \mathbf{x}_o \geq \mathbf{u}^T \mathbf{y}_o \geq 0$ and, hence $\mathbf{u}^T \mathbf{y}_o = 0$. Equation (11) results in $z = 0$ and, from (13), $\mathbf{u} > \mathbf{0}$ and $\mathbf{v} > \mathbf{0}$ are obtained. This contradicts with $\mathbf{v}^T \mathbf{x}_o = 0$, since $\mathbf{x}_o > \mathbf{0}$ by assumption. Thus, Case (ii) never occurs.

The reverse is also true by the nature of the theorem of the alternative. \square

Evidently, we have:

Corollary 1 (DP_o) has no strictly positive optimal solution $(\mathbf{u}^*, \mathbf{v}^*)$ if and only if (LP_o) has an optimal solution $(\theta^*, \lambda^*, \mathbf{s}_x^*, \mathbf{s}_y^*)$ with $(\mathbf{s}_x^*, \mathbf{s}_y^*) \geq \mathbf{0}$ and $(\mathbf{s}_x^*, \mathbf{s}_y^*) \neq \mathbf{0}$.

3 Max Slack Solution

The preceding Theorem and Corollary reveal the equivalence between the slackless solution in (LP_o) and the positive solution in (DP_o) . Therefore, hereafter, we will mainly deal with (LP_o) , since it can be more easily handled theoretically and computationally than the latter. Furthermore, (LP_o) does not need ε .

Definition 2 (max slack solution) *An optimal solution of (LP_o) is called as max slack, if it maximizes $w = e^T s_x + e^T s_y$, where the e^T is a vector of ones.*

The max slack solution can be obtained by a 2-phase process as follows:

The first phase minimizes θ of (LP_o) . Then, the second phase maximizes $w = e^T s_x + e^T s_y$, while keeping $\theta = \theta^*$ (the optimal θ value). It hardly needs pointing out that DMU_o is slackless if and only if its max slack solution satisfies $w = e^T s_x + e^T s_y = 0$. From the definition of efficiency, it is a straight forward matter to state that a DMU is *efficient* if it has $\theta^* = 1$ and is slackless. Otherwise, it is *inefficient*. (The above procedure and the definition of efficiency are given in [12], as well.)

It is important to note that in the original CCR model [10], the weights u and v were required to be *nonnegative* and then, in the subsequent paper [11], the problem was changed and required u and v to be *positive*, considering the slackness in (LP_o) . Specifically, in [7], Charnes and Cooper introduced the non-Archimedean infinitesimal ε and replaced the condition $u > 0$, $v > 0$ by $u \geq \varepsilon e$, $v \geq \varepsilon e$. If the optimal solution (u^*, v^*) for (DP_o) under the latter condition happened to be *Archimedean positive*, then DMU_o is slackless by Theorem 1. However, if some elements of (u^*, v^*) are non-Archimedean infinitesimal, we cannot decide from (u^*, v^*) whether DMU_o is slackless or not. We will be free from this kind of information gap so long as we deal with the max slack solution of (LP_o) .

A practical procedure for finding positive weights u and v for a slackless DMU is as follows. The problem turns out to find a feasible solution for (DP_o) with $y_o^T u = \theta^*$ and $v \geq te$ and $u \geq te$, for some positive t . In order to solve it in the primal form, we will start from the optimal basis of the second phase above and change the objective function of (LP_o) to maximize $t(e^T s_x + e^T s_y)$, while keeping $\theta = \theta^*$, where t is a parameter. The parametric (LP_o) is solved to give a positive t whose existence is guaranteed by Theorem 1. Then, the corresponding simplex multipliers v and u give the positive weights. (See the forthcoming paper [16] for further details.)

4 New Measure of Efficiency

The traditional DEA considers θ^* as the efficiency measure. However, θ^* is indifferent to the level of slacks in inputs and outputs and hence is misleading as a practical means for relatively comparing DMUs. Now, we can define another type of efficiency by the following principles: (1) it should be the same as θ^* when the DMU is slackless, and (2) it should be decreasing in the relative value of slacks in inputs and outputs.

In an effort to achieve this purpose, we propose a new measure of efficiency, defined by

$$(19) \quad \eta^* = \left(\theta^* - \frac{e^T s_x^*}{e^T x_o} \right) \left(\frac{e^T y_o}{e^T y_o + e^T s_y^*} \right),$$

where s_x^* and s_y^* are slacks of the max slack solution, respectively. It is easily observed that η^* defined by (19) satisfies the above criteria. Furthermore, η^* can be rewritten as

$$(20) \quad \eta^* = \frac{e^T X \lambda^*}{e^T x_o} \frac{e^T y_o}{e^T Y \lambda^*}.$$

Let us define a DMU $(\mathbf{x}_e, \mathbf{y}_e)$ by

$$(21) \quad \mathbf{x}_e = X\boldsymbol{\lambda}^* \quad \text{and} \quad \mathbf{y}_e = Y\boldsymbol{\lambda}^*.$$

Theorem 2 The DMU $(\mathbf{x}_e, \mathbf{y}_e)$ is efficient.

Proof. The efficiency of $(\mathbf{x}_e, \mathbf{y}_e)$ is estimated by solving the following problem:

$$\begin{aligned} (LP_e) \quad & \min \theta_e \\ & \text{subject to} \quad \theta_e \mathbf{x}_e = X\boldsymbol{\lambda} + \mathbf{s}_x, \\ & \quad \mathbf{y}_e = Y\boldsymbol{\lambda} - \mathbf{s}_y, \\ & \quad \boldsymbol{\lambda} \geq \mathbf{0}, \quad \mathbf{s}_x \geq \mathbf{0}, \quad \mathbf{s}_y \geq \mathbf{0}. \end{aligned}$$

Here let a max slack optimal solution of (LP_e) be $(\theta_e^*, \boldsymbol{\lambda}_e^*, \mathbf{s}_{x_e}^*, \mathbf{s}_{y_e}^*)$. From $\theta_e^* \mathbf{x}_o = \mathbf{x}_e + \mathbf{s}_x^*$ and $\mathbf{y}_o = \mathbf{y}_e - \mathbf{s}_y^*$, the following conditions are obtained:

$$\begin{aligned} \theta_e^* \theta_e^* \mathbf{x}_o &= X\boldsymbol{\lambda}_e^* + \mathbf{s}_{x_e}^* + \theta_e^* \mathbf{s}_x^*, \\ \mathbf{y}_o &= Y\boldsymbol{\lambda}_e^* - \mathbf{s}_{y_e}^* - \mathbf{s}_y^*. \end{aligned}$$

Since $(\theta_e^*, \boldsymbol{\lambda}_e^*, \mathbf{s}_{x_e}^*, \mathbf{s}_{y_e}^*)$ is a max slack optimal solution for $(\mathbf{x}_o, \mathbf{y}_o)$ and $\theta_e^* \leq 1$, $\theta_e^* = 1$, $\mathbf{s}_{x_e}^* = \mathbf{0}$ and $\mathbf{s}_{y_e}^* = \mathbf{0}$ are obtained. Thus, $(\mathbf{x}_e, \mathbf{y}_e)$ is efficient. \square

Thus, $(\mathbf{x}_e, \mathbf{y}_e)$ is a projection of $(\mathbf{x}_o, \mathbf{y}_o)$ onto its efficiency facet. η^* can be interpreted as the product of the average input efficiency $e^T \mathbf{x}_e / e^T \mathbf{x}_o (\leq 1)$ with the average output efficiency $e^T \mathbf{y}_o / e^T \mathbf{y}_e (\leq 1)$.

Example

Table 1 shows the input X and the output Y for six DMUs along with the max slack solutions. DMU_6 has $\theta_6^* = 1$ which seems to be better than DMU_1 and DMU_2 . Because of $s_{x_1}^* = 2$ is observed for DMU_6 , its new efficiency becomes $\eta_6^* = 9/11 = 0.82$. Thus, DMU_6 drops to the lowest level.

Table 1: Efficiency: Old and New

DMU	1	2	3	4	5	6
X	4	6	8	4	2	10
	3	2	1	2	4	1
Y	1	1	1	1	1	1
$s_{x_1}^*$	0	0	0	0	0	2
$s_{x_2}^*$	0	0	0	0	0	0
s_y^*	0	0	0	0	0	0
θ^*	.86	.86	1	1	1	1
η^*	.86	.86	1	1	1	.82

Note: The new efficiency measure is not invariant to the scaling of the data (X, Y) if the DMU has positive slacks. We can adjust the measure by considering some weights $\mathbf{w}_x \in R^m$ and $\mathbf{w}_y \in R^s$ corresponding to the relative importance of input resources and output products of DMU_o , respectively as follows:

The first phase minimizes θ of (LP_o) . Then, the second phase maximizes $\gamma = \mathbf{w}_x^T \mathbf{s}_x$, while keeping $\theta = \theta^*$ (the optimal θ value of the first phase). Lastly, the third phase maximizes $\mathbf{w}_y^T \mathbf{s}_y$, while keeping $\theta = \theta^*$ and $\mathbf{w}_x^T \mathbf{s}_x = \gamma^*$ (the optimal γ value of the second phase). Let the optimal solution of the third phase be $(\lambda^*, \mathbf{s}_x^*, \mathbf{s}_y^*)$. Then, a new measure of efficiency is defined by

$$(22) \quad \eta^* = \left(\theta^* - \frac{\mathbf{w}_x^T \mathbf{s}_x^*}{\mathbf{w}_x^T \mathbf{x}_o} \right) \left(\frac{\mathbf{w}_y^T \mathbf{y}_o}{\mathbf{w}_y^T \mathbf{y}_o + \mathbf{w}_y^T \mathbf{s}_y^*} \right).$$

The η^* defined above is uniquely determined for the given weights \mathbf{w}_x and \mathbf{w}_y and reflects the intention of the *input oriented* DEA.

5 Concluding Remarks

Considering the primal and the dual sides of the DEA model, this article pointed out the equivalence of the slackless solution in the primal and the existence of a positive weight in the dual. This study also proposed a new measure of efficiency. Although we have been mainly concerned with the input-oriented DEA, we can easily extend the results to the output-oriented DEA which is usually represented by:

$$\begin{aligned} & \max \quad \xi \\ & \text{subject to} \quad \mathbf{x}_o \geq X\lambda, \\ & \quad \quad \quad \xi \mathbf{y}_o \leq Y\lambda, \\ & \quad \quad \quad \lambda \geq \mathbf{0}, \end{aligned}$$

where $\xi (\geq 1)$ is the expansion factor of the outputs for DMU_o .

Following an analogous rationale, we can define a new measure of efficiency τ^* for the output oriented DEA, using the max slack solution $(\xi^*, \lambda^*, \mathbf{s}_x^*, \mathbf{s}_y^*)$ by the formula:

$$(23) \quad \tau^* = \left(\xi^* + \frac{\mathbf{e}^T \mathbf{s}_y^*}{\mathbf{e}^T \mathbf{y}_o} \right) \left(\frac{\mathbf{e}^T \mathbf{x}_o}{\mathbf{e}^T \mathbf{x}_o - \mathbf{e}^T \mathbf{s}_x^*} \right).$$

Several DEA models (Banker-Charnes-Cooper [3], increasing returns to scale, decreasing returns to scale, among others) are presented and extensively studied. (See e.g., [1],[4].) The new measure of efficiency proposed in this study can be easily incorporated within these models as long as the models are derived from some production possibility set.

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Appendix 1(Slaster [15])

Let A, B, C and D be given matrices with A and B being nonvacuous. Then the system (I) or (II) has a solution but never both.

(I)

$$Ax > 0, Bx \geq 0, Bx \neq 0, Cx \geq 0, Dx = 0$$

has a solution x .

(II)

$$y_1^T A + y_2^T B + y_3^T C + y_4^T D = 0$$

$$\text{with } y_1 \geq 0, y_1 \neq 0, y_2 \geq 0, y_3 \geq 0$$

or

$$y_1 \geq 0, y_2 > 0, y_3 \geq 0$$

has a solution (y_1, y_2, y_3, y_4) .

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