

# THE LEXICO-BOUNDED FLOW ALGORITHM FOR SOLVING THE MINIMUM COST PROJECT SCHEDULING PROBLEM WITH AN ADDITIONAL LINEAR CONSTRAINT

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*Abstract* This paper proposes an algorithm for solving the minimum cost project scheduling problem with an additional linear constraint whose right hand side is a parameter. Instead of putting the additional constraint, we add it to the objective function, where it is multiplied by a parameter. First, we get an optimal solution when a parameter is zero, and next, increase it to infinity. To do so, we iterate to find two dimensional flow on the given arrow diagram. The bounds for each arrow flow are determined by the current solution. The first elements are related to the costs, and the second to the coefficients in the additional constraint. A lexico-bounded flow is defined as the flow such that each arrow flow is within the bounds in the lexicographical ordering. When a lexico-bounded flow exists, the parameter is increased. Otherwise, the function of the additional constraint is increased. Our algorithm is almost dual to the lexico-shortest route algorithm for the minimum cost flow problem with an additional linear constraint. For example, a loop is replaced by a cutset. Our algorithm is also applicable to a project scheduling problem with two objectives by combining them with a parameter.

## 1. Introduction

The project scheduling problems with additional linear constraints occur when there exist divisible activities or when some activities use a common resource, and some algorithms are presented for getting the length of critical path [6, 8, 9, 11]. This paper presents an algorithm for solving the minimum cost project scheduling problem with an additional linear constraint, whose right hand side is a parameter. The author has presented an algorithm for the minimum cost flow problem with an additional linear constraint, called the lexico-shortest route algorithm [10]. By transforming it in the dual way, like replacing a loop by a cutset, we get our algorithm.

Let

$$\eta(t) \geq \theta$$

be the additional constraint, where  $\theta$  is a parameter. Instead of putting it, we add  $\phi \cdot \eta(t)$  to the objective function, where  $\phi$  is a parameter. First, we get an optimal solution for  $\phi=0$ , and next, increase  $\phi$  to infinity. To do so, we iterate to find two dimensional flow on the given arrow diagram. The bounds for each arrow flow are determined by the current solution. The first elements are related to the costs, and the second to the coefficients in  $\eta(t)$ . A lexicobounded flow is defined as the flow such that each arrow flow is within the bounds in the lexicographical ordering. When a lexicobounded flow exists,  $\phi$  is increased. Otherwise,  $\eta(t)$  is increased. We prove the validity of our algorithm by the complementary slackness conditions.

## 2. Problem Formulation

Let us consider an arrow diagram for a project, with  $n$  nodes, numbered 1, 2, ...,  $n$ , where node 1 represents the start and node  $n$  the termination. Let  $A$  be the set of jobs (pairs of nodes), and for each job  $(i,j)$ , the standard time  $h_{ij}$ , and the shortest time  $g_{ij}$  are given, where  $h_{ij} \geq g_{ij}$ . Furthermore, for  $(i,j)$  such that  $h_{ij} > g_{ij}$ , the cost for shortening the time by a unit  $c_{ij}$  is given. Conveniently, let  $c_{ij}=0$  for  $(i,j)$  such that  $h_{ij} = g_{ij}$ . Then, the minimum cost project scheduling problem with an additional linear constraint is formulated as follows:

$P_0(\theta)$ : Minimize

$$z_0(t) = \sum_{(i,j)} c_{ij} (h_{ij} - t_{ij})$$

subject to

$$(2.1) \quad g_{ij} \leq t_{ij} \leq h_{ij} \quad ((i,j) \in A),$$

$$(2.2) \quad v_i + t_{ij} \leq v_j \quad ((i,j) \in A),$$

$$(2.3) \quad v_n - v_1 = p_0,$$

$$(2.4) \quad \sum_{(i,j)} b_{ij} t_{ij} \geq \theta,$$

where  $p_0$  (total duration) is a given positive number, and  $\theta$  is a parameter. We assume that  $b_{ij} \geq 0$  for any  $(i,j) \in A$ , and that  $b_{ij} = 0$  for  $(i,j)$  such that  $h_{ij} = g_{ij}$ .

Now, let

$$\eta(t) = \sum_{(i,j)} b_{ij} t_{ij},$$

and we shall consider the following parametric programming problem with a parameter  $\phi$  instead of  $\theta$ .

$P(\phi)$ : Minimize

$$z(t, \phi) = z_0(t) - \phi \eta(t)$$

subject to (2.1), (2.2) and (2.3).

Let

$$c_{ij}^*(\phi) = c_{ij} + \phi b_{ij} \quad \text{for } (i, j) \in A.$$

Then,

$$z(t, \phi) = \sum_{(i,j)} c_{ij}^*(\phi) (h_{ij} - t_{ij}) + c_0,$$

where  $c_0$  is a constant.

Hence,  $P(\phi)$  is a normal minimum cost project scheduling problem when  $\phi$  is fixed. The relations between the solutions of two problems are stated by the following theorems.

**Theorem 1.** Let  $(\bar{v}, \bar{t})$  be an optimal solution of  $P(0)$ . Then it is also optimal to  $P_0(\theta)$  for any  $\theta$  such that  $\theta \leq \eta(\bar{t})$ .

**Theorem 2.** Let  $(\bar{v}, \bar{t})$  be an optimal solution of  $P(\phi)$  for some positive  $\phi$ . Then it is also optimal to  $P_0(\bar{\eta})$ , when  $\bar{\eta} = \eta(\bar{t})$ .

It is proved in the same way as theorem 2 of [10].

### 3. Dual problem and Complementary Slackness Conditions

We consider the dual problem to  $P(\phi)$ .

$D(\phi)$ : Maximize

$$w = -p_0 \cdot q - \sum h_{ij} x_{ij}^+ + \sum g_{ij} x_{ij}^- + c_0'$$

subject to

$$(3.1) \quad \sum_j x_{ij} - \sum_j x_{ji} = \begin{cases} q & (i=1), \\ 0 & (i=2, 3, \dots, n-1), \\ -q & (i=n), \end{cases}$$

$$x_{ij}^+ + x_{ij}^- - x_{ij}^- = c_{ij}^*(\phi) \quad ((i, j) \in A),$$

$$x_{ij}^+, x_{ij}^-, x_{ij}^- \geq 0 \quad ((i, j) \in A),$$

where  $c_0'$  is a constant.

Note that  $q$  is a variable. Now, we add an arrow  $(n, 1)$  conveniently, and let  $A^* = A \cup \{(n, 1)\}$ . By replacing  $q$  with  $x_{n1}$ , (3.1) is rewritten as follows.

$$(3.2) \quad \sum_j x_{ij} - \sum_j x_{ji} = 0 \quad (i=1,2,\dots,n).$$

It means that  $(x_{ij})$  is a circulation flow. In any optimal solution,

$$(3.3) \quad \begin{aligned} x_{ij}^+ &= \max(c_{ij}^*(\phi) - x_{ij}, 0), \\ x_{ij}^- &= \max(x_{ij} - c_{ij}^*(\phi), 0), \end{aligned}$$

are satisfied for any  $(i,j) \in A$ .

The complementary slackness conditions for  $P(\phi)$  and  $D(\phi)$  are as follows:  
For any  $(i,j) \in A$ ,

$$(3.4) \quad \begin{cases} x_{ij}(v_j - v_i - t_{ij}) = 0, \\ x_{ij}^+(t_{ij} - h_{ij}) = 0, \\ x_{ij}^-(t_{ij} - g_{ij}) = 0. \end{cases}$$

In any optimal solution,

$$(3.5) \quad t_{ij} = \min(v_j - v_i, h_{ij})$$

is satisfied.

Let

$$(3.6) \quad \begin{cases} A_{p1} = \{(i,j) \mid (i,j) \in A, v_j - v_i > h_{ij}\}, \\ A_{p2} = \{(i,j) \mid (i,j) \in A, v_j - v_i = h_{ij} > g_{ij}\}, \\ A_{p3} = \{(i,j) \mid (i,j) \in A, h_{ij} > v_j - v_i > g_{ij}\}, \\ A_{p4} = \{(i,j) \mid (i,j) \in A, v_j - v_i = g_{ij}\}. \end{cases}$$

Then, (3.4) is replaced by the following (3.7). (See [5].)

$$(3.7) \quad \begin{cases} x_{ij} = 0 & \text{for } (i,j) \in A_{p1}, \\ 0 \leq x_{ij} \leq c_{ij}^*(\phi) & \text{for } (i,j) \in A_{p2}, \\ x_{ij} = c_{ij}^*(\phi) & \text{for } (i,j) \in A_{p3}, \\ x_{ij} \geq c_{ij}^*(\phi) & \text{for } (i,j) \in A_{p4}. \end{cases}$$

Next, we let

$$(3.8) \quad \begin{cases} A_{d1} = \{(i,j) \mid (i,j) \in A, x_{ij} = 0\}, \\ A_{d2} = \{(i,j) \mid (i,j) \in A, 0 < x_{ij} < c_{ij}^*(\phi)\}, \\ A_{d3} = \{(i,j) \mid (i,j) \in A, x_{ij} = c_{ij}^*(\phi)\}, \\ A_{d4} = \{(i,j) \mid (i,j) \in A, x_{ij} > c_{ij}^*(\phi)\}, \end{cases}$$

Then, (3.4) can be replaced by the following (3.9), too.

$$(3.9) \quad \begin{cases} v_j - v_i \geq h_{ij} & \text{for } (i, j) \in A_{d1}, \\ v_j - v_i = h_{ij} & \text{for } (i, j) \in A_{d2}, \\ h_{ij} \geq v_j - v_i \geq g_{ij} & \text{for } (i, j) \in A_{d3}, \\ v_j - v_i = g_{ij} & \text{for } (i, j) \in A_{d4}. \end{cases}$$

4. Lexico-bounded Flow

Suppose that we have an optimal solution of  $P(\bar{\phi})$ ,  $(\bar{v}, \bar{t})$ . Let us show that  $(\bar{v}, \bar{t})$  is optimal to  $P(\phi)$  for some  $\phi > \bar{\phi}$ , or that an optimal solution of  $P(\bar{\phi})$  such that  $\eta(t) > \eta(\bar{t})$  exists.

We assign two dimensional real  $\xi_{ij}$  for each arrow  $(i, j) \in A^*$ . Its upper bound  $\alpha_{ij}$  and lower bound  $\beta_{ij}$  are determined by Table 1.

Table 1.  $\alpha_{ij}$  and  $\beta_{ij}$

$(i, j)$	$\alpha_{ij}$	$\beta_{ij}$
in $A_{p1} (\bar{v}_j - \bar{v}_i > h_{ij})$	$(0, 0)$	$(0, 0)$
in $A_p^2 (\bar{v}_j - \bar{v}_i = h_{ij} > g_{ij})$	$(c_{ij}^*(\bar{\phi}), b_{ij})$	$(0, 0)$
in $A_{p3} (h_{ij} > \bar{v}_j - \bar{v}_i > g_{ij})$	$(c_{ij}^*(\bar{\phi}), b_{ij})$	$(c_{ij}^*(\bar{\phi}), b_{ij})$
in $A_{p4} (\bar{v}_j - \bar{v}_i = g_{ij})$	$(\infty, \infty)$	$(c_{ij}^*(\bar{\phi}), b_{ij})$
$(n, 1)$	$(\infty, \infty)$	$(0, 0)$

Definition 1.  $(\xi_{ij})$  is called a *lexico-bounded flow (LB flow)* if it satisfies the following conditions:

- (a)  $\sum_j \xi_{ij} - \sum_j \xi_{ji} = 0 \quad (i=1, 2, \dots, n)$ .
- (b) For each  $(i, j) \in A$ ,  $\xi_{ij}$  is not greater than  $\alpha_{ij}$  and is not less than  $\beta_{ij}$  in the lexicographical ordering.

Hereafter, we use the lexicographical ordering. Furthermore, let  $\xi_{ij}^{(k)}$ ,  $\alpha_{ij}^{(k)}$  and  $\beta_{ij}^{(k)}$  ( $k=1, 2$ ) represent the  $k$ -th elements of  $\xi_{ij}$ ,  $\alpha_{ij}$  and  $\beta_{ij}$  respectively.

First, we shall consider the condition for existence of an LB flow.

Let

$$N = \{1, 2, \dots, n\}.$$

For any subset of  $N$ , say  $N_0$ , let

$$C^+(N_0, \bar{N}_0) = \{(i, j) \mid (i, j) \in A^*, i \in N_0, j \in \bar{N}_0\},$$

$$C^-(N_0, \bar{N}_0) = \{(i, j) \mid (i, j) \in A^*, i \in \bar{N}_0, j \in N_0\},$$

and

$$C(N_0, \bar{N}_0) = (C^+(N_0, \bar{N}_0), C^-(N_0, \bar{N}_0)),$$

where  $\bar{N}_0 = N - N_0$ .  $C(N_0, \bar{N}_0)$ , is called a *cutset separating  $N_0$  and  $\bar{N}_0$*  (with the direction from  $N_0$  to  $\bar{N}_0$ ).

For a cutset  $C(N_0, \bar{N}_0)$ ,  $\gamma(N_0, \bar{N}_0)$  is defined by

$$\gamma(N_0, \bar{N}_0) = \sum_{(i, j) \in C^+} \alpha_{ij} - \sum_{(i, j) \in C^-} \beta_{ij},$$

where  $C^+$  and  $C^-$  are abbreviations of  $C^+(N_0, \bar{N}_0)$  and  $C^-(N_0, \bar{N}_0)$  respectively.

When a given cutset is obvious, we represent it by  $\gamma$  briefly, and let

$$\gamma = (\gamma_1, \gamma_2).$$

**Theorem 3.** For any cutset  $C(N_0, \bar{N}_0)$ ,  $\gamma_1 \geq 0$ .

**Proof:** 
$$\gamma_1 = \sum_{(i, j) \in C^+} \alpha_{ij}^{(1)} - \sum_{(i, j) \in C^-} \beta_{ij}^{(1)},$$

and there exists  $(x_{ij})$  that satisfies (3.2) and

$$\alpha_{ij}^{(1)} \geq x_{ij} \geq \beta_{ij}^{(1)} \quad ((i, j) \in A),$$

which is equivalent to (3.7). From the circulation flow existence theorem [2],  $\gamma_1 \geq 0$ .

Q.E.D.

**Definition 2.** A cutset  $C(N_0, \bar{N}_0)$  is called a *lexico-negative cutset (LN cutset)* if  $\gamma < (0, 0)$ .

**Theorem 4.** An LB flow exist if and only if there exists no LN cutset.

Next, we suppose that there exists an LB flow.

**Definition 3.** The LB flow which maximizes  $\xi_{n1}$  is called the *L-max flow*.

**Definition 4.** The cutset which minimizes  $\gamma$  among cutsets such that  $1 \in N_0$  and that  $n \in \bar{N}_0$  is called the *L-min cutset*.

**Theorem 5.**  $\xi_{n1}$  of the L-max flow is equal to  $\gamma$  of the L-min cutset.

This is the max-flow min-cutset theorem in the lexicographical ordering.

We shall show that we can increase  $\phi$  when there exists an LB flow,  $(\xi_{ij})$ .

Let

$$(4.1) \quad \lambda_{ij} = (c_{ij}^*(\bar{\phi}), b_{ij}) - \xi_{ij}, \quad ((i, j) \in A_{p2} \cup A_{p4}),$$

$$A_1 = \{(i, j) \mid (i, j) \in A_{p2}, \xi_{ij}^{(2)} < 0\},$$

$$A_2 = \{(i, j) \mid (i, j) \in A_{p2} \cup A_{p4}, \lambda_{ij}^{(1)} \cdot \lambda_{ij}^{(2)} < 0\},$$

and determine  $\Delta\phi_1, \Delta\phi_2, \Delta\phi$  as follows:

$$(4.2) \quad \begin{cases} \Delta\phi_1 = \min_{(i,j) \in A_1} (-\xi_{ij}^{(1)} / \xi_{ij}^{(2)}), \\ \Delta\phi_2 = \min_{(i,j) \in A_2} (-\lambda_{ij}^{(1)} / \lambda_{ij}^{(2)}), \\ \Delta\phi = \min(\Delta\phi_1, \Delta\phi_2). \end{cases}$$

If  $A_k$  ( $k=1$  or  $2$ ) is empty, let  $\Delta\phi_k = \infty$ .

**Theorem 6.** If there exists an LB flow  $(\xi_{ij})$ , for any  $\delta$  such that  $0 \leq \delta \leq \Delta\phi$ ,  $(\bar{v}, \bar{t})$  is optimal to  $P(\bar{\phi} + \delta)$ .

**Proof:** Let

$$(4.3) \quad x_{ij} = \xi_{ij}^{(1)} + \delta \xi_{ij}^{(2)} \quad ((i, j) \in A).$$

We shall show that  $x$  satisfies (3.7) for  $\phi = \bar{\phi}$ ,  $(v, t) = (\bar{v}, \bar{t})$ .

Every arrow is in one of four subsets  $A_{pk}$  ( $k=1, 2, 3, 4$ ).

Case 1:  $(i, j) \in A_{p1}$ .

As  $\xi_{ij} = (0, 0)$ ,  $x_{ij} = 0$ .

Case 2:  $(i, j) \in A_{p2}$ .

$$(0, 0) \leq \xi_{ij} \leq (c_{ij}^*(\bar{\phi}), b_{ij}) = \alpha_{ij}.$$

If  $\xi_{ij}^{(2)} \geq 0$ ,  $x_{ij} \geq 0$  for any  $\delta$ . If  $\xi_{ij}^{(2)} < 0$ ,  $\xi_{ij}^{(1)} > 0$  and  $x_{ij} \geq 0$  for  $\delta$  such that  $\delta \leq -\xi_{ij}^{(1)} / \xi_{ij}^{(2)}$ . Define  $u_{ij}$  by

$$(4.4) \quad u_{ij} = (c_{ij}^*(\bar{\phi}) + \delta b_{ij}) - x_{ij},$$

Then,  $u_{ij} = \lambda_{ij}^{(1)} + \delta \lambda_{ij}^{(2)}$ ,

and

$$\lambda_{ij} = \alpha_{ij} - \xi_{ij} \geq (0, 0).$$

If  $\lambda_{ij}^{(2)} \geq 0$ ,  $u_{ij} \geq 0$  for any  $\delta$ . If  $\lambda_{ij}^{(2)} < 0$ ,  $\lambda_{ij}^{(1)} > 0$  and  $u_{ij} \geq 0$  for  $\delta$  such that  $\delta \leq -\lambda_{ij}^{(1)} / \lambda_{ij}^{(2)}$ .

Case 3:  $(i, j) \in A_{p3}$ .

$$\alpha_{ij} = \beta_{ij} = (c_{ij}^*(\bar{\phi}), b_{ij}).$$

Hence,  $x_{ij} = c_{ij}^*(\bar{\phi}) + \delta b_{ij} = c_{ij}^*(\bar{\phi} + \delta)$ .

Case 4:  $(i, j) \in A_{p4}$ .

$$\xi_{ij} \geq (c_{ij}^*(\bar{\phi}), b_{ij}) = \beta_{ij}.$$

So,  $\lambda_{ij} \leq (0,0)$ . Define  $u_{ij}$  by (4.4).

If  $\lambda_{ij}^{(2)} \leq 0$ ,  $u_{ij} \leq 0$  for any  $\delta$ . If  $\lambda_{ij}^{(2)} > 0$ ,  $\lambda_{ij}^{(1)} < 0$ , and  $u_{ij} \leq 0$  for  $\delta$  such that  $\delta \leq -\lambda_{ij}^{(1)} / \lambda_{ij}^{(2)}$ .

We consider four cases together. Then,  $x$  defined by (4.3) satisfies (3.7) for  $\delta$  such that  $0 \leq \delta \leq \Delta\phi$ .

Q.E.D.

Next, assume that there exists an LN cutset,  $C(N_0, \bar{N}_0)$ .

Since  $\alpha_{n1} = (\infty, \infty)$ ,  $1 \in N_0$  or  $n \in \bar{N}_0$ . We shall prove that if  $1 \in N_0$  and  $n \in \bar{N}_0$ ,  $C(N'_0, \bar{N}'_0)$  is also an LN cutset where  $N'_0 = N_0 + \{n\}$ . Let

$$A_1 = \{(i, n) \mid (i, n) \in A, i \in N_0\}$$

and

$$A_2 = \{(i, n) \mid (i, n) \in A, i \in \bar{N}_0\}.$$

Then,  $C^+(N'_0, \bar{N}'_0) = C^+(N_0, \bar{N}_0) - A_1$

and

$$C^-(N'_0, \bar{N}'_0) = C^-(N_0, \bar{N}_0) + A_2 - \{(n, 1)\}.$$

Hence,  $\gamma(N'_0, \bar{N}'_0) = \gamma(N_0, \bar{N}_0) - \sum_{A_1} \alpha_{ij} - \sum_{A_2} \beta_{ij} + \beta_{n1} < (0,0)$ .

That is,  $C(N'_0, \bar{N}'_0)$  is an LN cutset. From now, we do not consider LN cutsets such that  $1 \in N_0$  and  $n \in \bar{N}_0$ .

From theorem 3,  $\gamma_1 = 0$  and  $\gamma_2 < 0$ . Let

$$C_1 = \{(i, j) \mid (i, j) \in C^+(N_0, \bar{N}_0) \cap A_{p1}\},$$

$$C_2 = \{(i, j) \mid (i, j) \in C^+(N_0, \bar{N}_0) \cap (A_{p2} \cup A_{p3})\},$$

and

$$C_3 = \{(i, j) \mid (i, j) \in C^-(N_0, \bar{N}_0) \cap (A_{p3} \cup A_{p4})\}.$$

Define  $\Delta v$  by

$$(4.5) \quad \Delta v = \min\left\{ \begin{aligned} &\min_{(i,j) \in C_1} (\bar{v}_j - \bar{v}_i - h_{ij}), \\ &\min_{(i,j) \in C_2} (\bar{v}_j - \bar{v}_i - g_{ij}), \\ &\min_{(i,j) \in C_3} (h_{ij} - \bar{v}_j + \bar{v}_i) \end{aligned} \right\}.$$

Then, we get the following theorem.

**Theorem 7.** If there exists an LN cutset  $C(N_0, \bar{N}_0)$ , for any  $\epsilon$  such that  $0 \leq \epsilon \leq \Delta v$ , there exists an optimal solution of  $P(\bar{\phi})$  with



$$\eta(t) = \eta(\bar{t}) + \epsilon |\gamma_2|.$$

Proof: Let  $\bar{x}$  be an optimal solution of  $D(\bar{\phi})$ . Then,  $(v, t) = (\bar{v}, \bar{t})$  satisfies (3.9) for  $\phi = \bar{\phi}$ ,  $x = \bar{x}$ . Let

$$(4.6) \quad v_j = \begin{cases} v_j & \text{if } j \in N_0, \\ \bar{v}_j - \epsilon & \text{if } j \in \bar{N}_0, \end{cases}$$

and

$$(4.7) \quad t_{ij} = \begin{cases} \bar{t}_{ij} - \epsilon & \text{if } (i, j) \in C_2, \\ \bar{t}_{ij} + \epsilon & \text{if } (i, j) \in C_3, \\ \bar{t}_{ij} & \text{otherwise.} \end{cases}$$

We show that  $(v, t)$  satisfies (3.9) for  $x = \bar{x}$ , too. Since  $\gamma_1 = 0$ ,

$$x_{ij} = \alpha_{ij}^{(1)} \quad \text{if } (i, j) \in C^+(N_0, \bar{N}_0),$$

and

$$x_{ij} = \beta_{ij}^{(1)} \quad \text{if } (i, j) \in C^-(N_0, \bar{N}_0).$$

Therefore,  $A_{d2} \cap C^+$  and  $A_{d4} \cap C^-$  are empty. That is, there exists neither  $(i, j) \in A_{d2}$  with  $v_j - v_i < h_{ij}$ , nor  $(i, j) \in A_{d4}$  with  $v_j - v_i > g_{ij}$ . Hence,  $(v, t)$  defined by (4.6) and (4.7) satisfies (3.9) for  $x = \bar{x}$ , and it is optimal to  $P(\bar{\phi})$ . Then,

$$\eta(t) = \eta(\bar{t}) - \epsilon \gamma_2 = \eta(\bar{t}) + \epsilon |\gamma_2|.$$

Q.E.D.

If  $1 \in \bar{N}_0$ ,  $v_1 - \bar{v}_1 = -\epsilon$ . To hold that  $v_1 = 0$ , let

$$(4.6') \quad v_j = \begin{cases} \bar{v}_j + \epsilon & \text{if } j \in N_0, \\ \bar{v}_j & \text{if } j \in \bar{N}_0. \end{cases}$$

### 5. Lexico-bounded Flow Algorithm

Now, we show our algorithm, called the *lexico-bounded flow algorithm (LB flow algorithm)*. It has two phases. The first phase is for getting what maximizes  $\eta$  among optimal solutions of  $P(0)$ , and the second is for increasing  $\phi$  or  $\eta$ .

#### LB flow algorithm

Phase 1:

Step 1. Let  $t_{ij} = h_{ij}$  for each  $(i, j) \in A$ , and obtain the earliest starting node time  $v_j$  for each node  $j$ . If  $v_n - v_1 \leq p_0$ , stop.

Step 2. For each  $(i, j) \in A^*$ , determine  $\alpha_{ij}$  and  $\beta_{ij}$  by table 1, where  $\bar{\phi} = 0$  and

$\bar{v}_j$  is the current value of  $v_j$ . Find the L-max flow. If it does not exist ( $\xi_{n1}$  is infinite), stop.

- Step 3. Let  $C(N_0, \bar{N}_0)$  be the L-min cutset. Determine  $\Delta v$  by (4.5) and let  $\epsilon = \min(\Delta v, \bar{v}_n - p_0)$ , and get the new values of  $(v, t)$  by (4.6) and (4.7). If  $v_n = p_0$  ( $\epsilon = v_n - p_0$ ), go to phase 2. Otherwise, go back to step 2.

Phase 2:

- Step 1. For each  $(i, j) \in A^*$ , determine  $\alpha_{ij}$  and  $\beta_{ij}$  by table 1. Find an LB flow. If it exists, go to step 2. Otherwise (if an LN cutset exists), go to step 3.
- Step 2. Let  $\xi$  be the LB flow. Determine  $\lambda_{ij}$  by (4.1), and  $\Delta\phi$  by (4.2). If  $\Delta\phi = \infty$ , stop. Otherwise, let  $\phi = \bar{\phi} + \Delta\phi$ , and go back to step 1.
- Step 3. Let  $C(N_0, \bar{N}_0)$  be the LN cutset. Determine  $\Delta v$  by (4.5). Get an improved solution by (4.6) (or (4.6')) and (4.7) for  $\epsilon = \Delta v$ . Go back to step 1.

The procedure in phase 1 corresponds to the critical path method for the usual minimum cost project scheduling problem [7]. If we stop at step 1 of phase 1 (the length of the critical path for the standard times is not greater than  $p_0$ ),  $(v, t)$  is optimal to  $P(0)$ . (Let  $v_n = p_0$  if  $v_n < p_0$ .) For  $\theta$  such that  $\theta > \eta(t) = \sum b_{ij} h_{ij}$ ,  $P_0(\theta)$  is infeasible (from the assumption that  $b_{ij} \geq 0$ ). If we stop at step 2 of phase 1,  $P(0)$  is infeasible. (Therefore,  $P_0(\theta)$  is infeasible, too.)

The L-max flow at the end of phase 1 is an LB flow at the start of phase 2. So, in the first iteration of phase 2, we always go to step 2.

After the first iteration, at step 1, we use a labeling procedure to find an LB flow or an LN cutset. Suppose that we always keep  $(\xi_{ij})$  which satisfies that  $\sum_j \xi_{ij} - \sum_j \xi_{ji} = 0$  ( $i=1, 2, \dots, n$ ).

When  $\phi$  is increased at step 3 of the former iteration, for  $(i, j)$  with positive  $b_{ij}$ ,  $c_{ij}^*(\phi)$  is increased and it is possible that  $\xi_{ij} < \beta_{ij}$ . Assume that  $\xi_{ts} < \beta_{ts}$ . Then, we must increase  $\xi_{ts}$ . We call a path from node  $s$  to node  $t$  a *flow augmenting path (FA path)* with respect to  $(\xi_{ij})$  if  $\xi_{ij} < \alpha_{ij}$  on any forward arrow and  $\xi_{ij} > \beta_{ij}$  on any reverse arrow of the path. If there exists an FA path from node  $s$  to node  $t$ , we can increase the flow on it and  $\xi_{ts}$ . For finding an FA path we use a labeling procedure like in usual maximum flow problems [1, 2, 3]. If node  $t$  is labeled, there exists an FA path. Otherwise, let  $N_0$  be the set of nodes labeled at termination. Then,

$$s \in N_0 \text{ and } t \in \bar{N}_0.$$

For the cutset  $C(N_0, \bar{N}_0)$ ,

$$\xi_{ij} \geq \alpha_{ij} \quad \text{if } (i, j) \in C^+,$$

and

$$\xi_{ij} \leq \beta_{ij} \quad \text{if } (i,j) \in C^-.$$

As  $\xi_{ts} < \beta_{ts}$ ,

$$C(N_0, \bar{N}_0) = \sum_{C^+} \alpha_{ij} - \sum_{C^-} \beta_{ij} < \sum_{C^+} \xi_{ij} - \sum_{C^-} \xi_{ij} = (0,0).$$

That is,  $C(N_0, \bar{N}_0)$  is an LN cutset. Here, note that  $1 \in N_0$  if and only if  $n \in N_0$  because  $\alpha_{n1} > \xi_{n1} > \beta_{n1}$ .

## 6. Illustrative Example

To illustrate our algorithm, consider an arrow diagram shown in Fig. 1. We use a labeling procedure with "first labeled first scanned rule".

Phase 1.

We set  $t_{ij} = h_{ij}$  for each  $(i,j) \in A$ , and get the earliest starting node times, which are shown in Fig. 2. As  $v_5 - v_1 = 26 > 20 = p_0$ , we shorten  $v_5 - v_1$  to  $p_0$ , and get an optimal solution of  $P(0)$  in Fig. 3.

Phase 2.

Iteration 1. We determine  $\alpha_{ij}$  and  $\beta_{ij}$  for  $(v,t)$  in Fig. 3. In Fig. 4, for each branch  $(i,j)$ ,  $(c_{ij}^*, b_{ij})$  and its condition (the range of  $v_j - v_i$ ) are shown. (Refer to Fig. 3 for meanings of branch symbols.) We can know  $\alpha_{ij}$  and  $\beta_{ij}$  by them. For example, for  $(1,2)$ ,  $\alpha_{12} = \beta_{12} = (9,2)$  as  $h_{12} > v_2 - v_1 > g_{12}$ . For  $(1,3)$ ,  $\alpha_{13} = (1,4)$  and  $\beta_{13} = (0,0)$  as  $v_3 - v_1 = h_{13}$ .

Since there exists an LB flow, which is the L-max flow at termination of phase 1, we go to step 2.  $A_1$  is empty,  $A_2 = \{(2,3), (2,4)\}$ , and

$$\Delta\phi = \min(-(3-5)/(1-0), -(5-4)/(0-2)) = 0.5.$$

Therefore,  $\phi$  is increased to 0.5.

Iteration 2. See Fig. 5. There exists an LN cutset.  $N_0 = \{1,2,3,5\}$ , and  $\gamma = (0,-2)$ .  $C_1$  is empty,  $C_2 = \{(2,4)\}$  and  $C_3 = \{(4,5)\}$ . Hence,

$$\Delta v = \min(13-5-6, 10-20+13) = 2,$$

$$v_4 = 13-2 = 11,$$

$$t_{24} = 8-2 = 6,$$

and

$$\eta = 79+2 \times 2 = 83.$$

The new schedule is shown in Fig. 5(b).

Iteration 3. See Fig. 6. There exist an LB flow.  $A_1$  is empty,  $A_2 = \{(2,3)\}$ ,

$$\Delta\phi = -(3.5-5)/(1-0) = 1.5,$$

and

$$\phi = 0.5 + 1.5 = 2.$$

Iteration 4. See Fig. 7. There exists an LN cutset.  $N_0 = \{1, 3, 5\}$ , and  $\gamma = (0, -1)$ .

$C_1$  is empty,  $C_2 = \{(1, 2)\}$  and  $C_3 = \{(2, 3), (4, 5)\}$ .

$$\Delta v = \min(5 - 0 - 4, 9 - 12 + 5, 10 - 20 + 11) = 1.$$

The new schedule is shown in Fig. 7(b).

Iteration 5. See Fig. 8. There exists an LB flow.  $A_1 = \{(1, 3)\}$ , and  $A_2$  is empty.

$$\Delta\phi = 1, \text{ and } \phi = 2 + 1 = 3.$$

Iteration 6. See Fig. 9. There exists an LN cutset.  $N_0 = \{3\}$ , and  $\gamma = (0, -1)$ .

$C_1$  is empty,  $C_2 = \{(3, 5)\}$ , and  $C_3 = \{(2, 3)\}$ . (Note that  $(1, 3)$  does not belong to  $C_3$ .)

$$\Delta v = \min(20 - 12 - 6, 9 - 12 + 4) = 1.$$

The new schedule is shown in Fig. 9(b). (As 1 belongs to  $\bar{N}_0$ , we use (4.6').)

Iteration 7. See Fig. 10. There exists an LB flow, but both  $A_1$  and  $A_2$  are empty. Therefore,  $\Delta\phi = \infty$  and we terminate our algorithm.

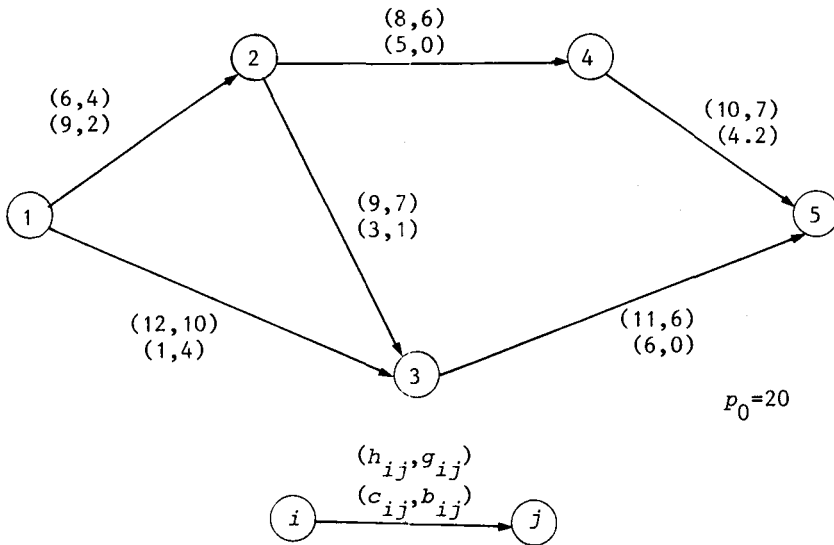


Fig. 1. Arrow diagram.

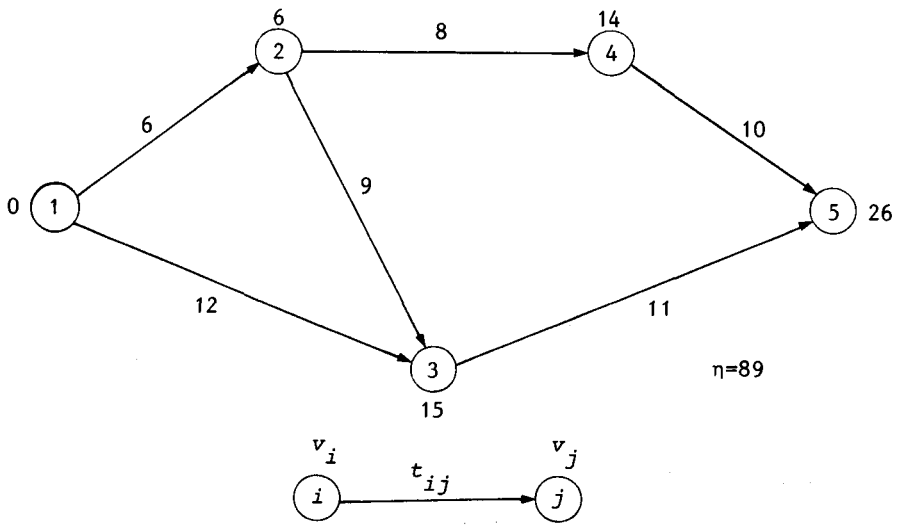


Fig. 2. Standard time scheduling.

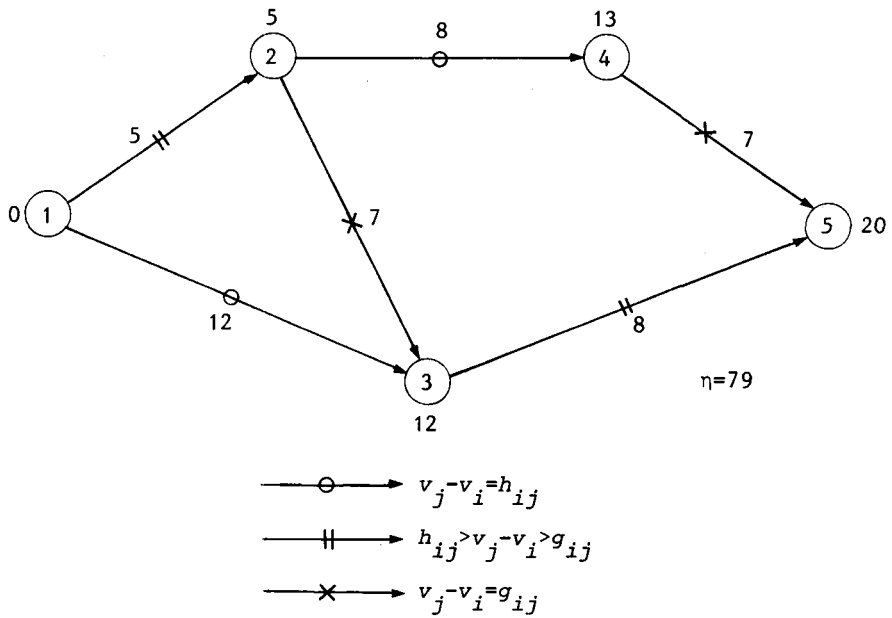


Fig. 3. An optimal solution of P(0).

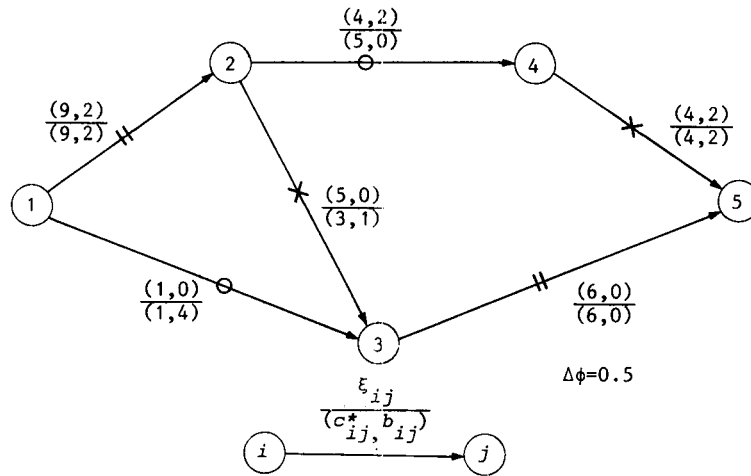
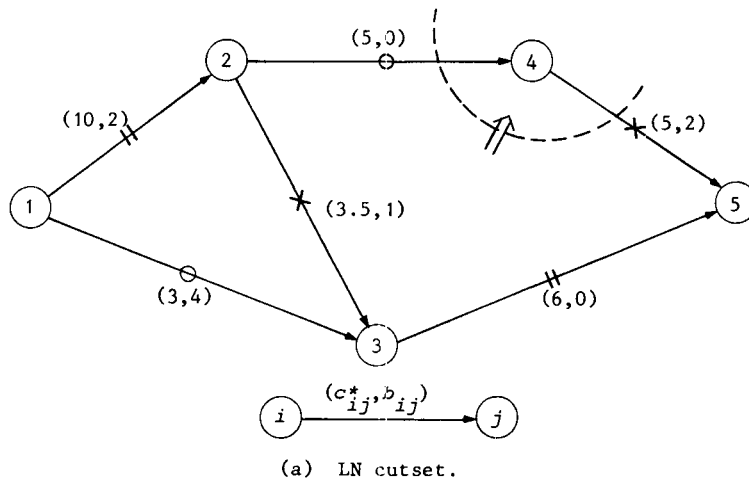
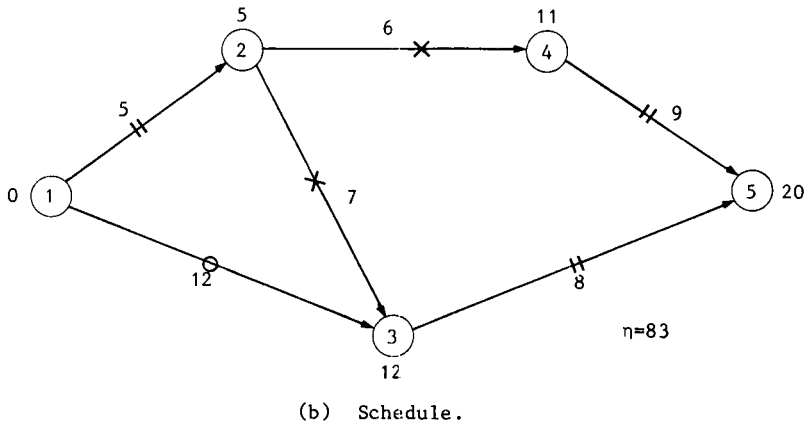


Fig. 4. LB flow of iteration 1( $\phi=0$ ).



(a) LN cutset.



(b) Schedule.

Fig. 5. Iteration 2( $\phi=0.5$ ).

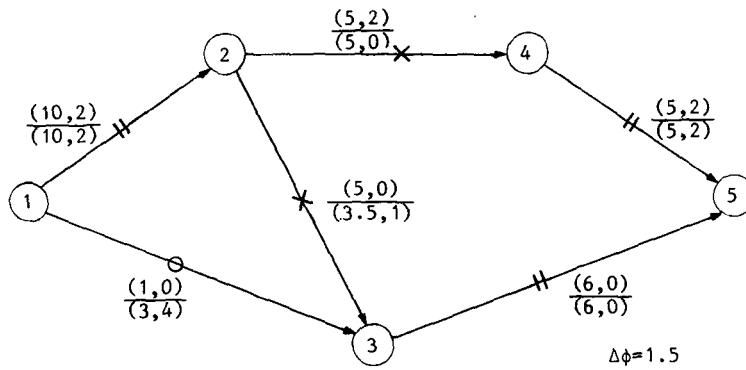
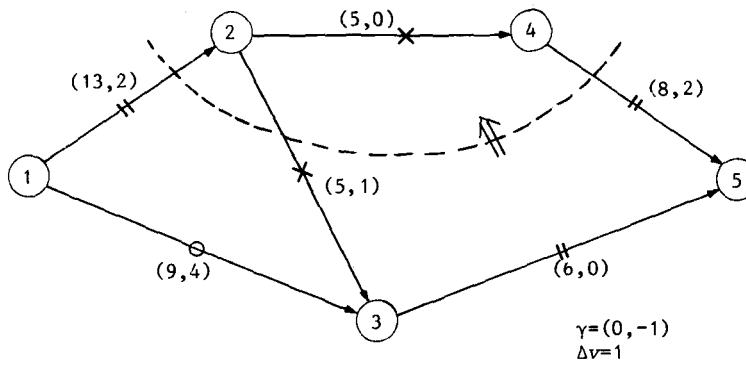
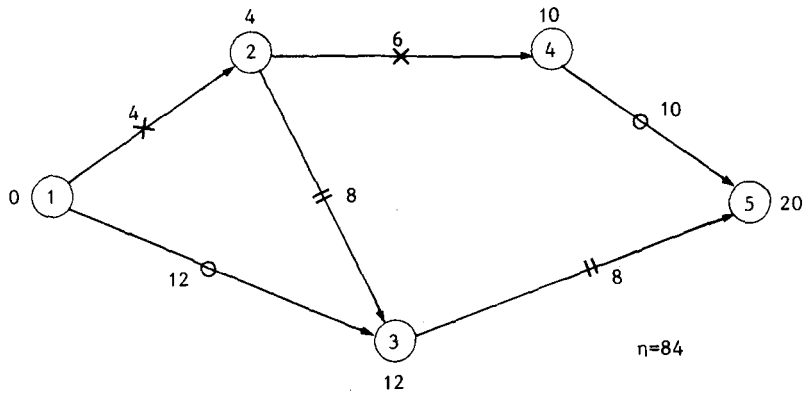


Fig. 6. LB flow of iteration 3 ( $\phi=0.5$ ).



(a) LN cutset.



(b) Schedule.

Fig. 7. Iteration 4 ( $\phi=2$ ).

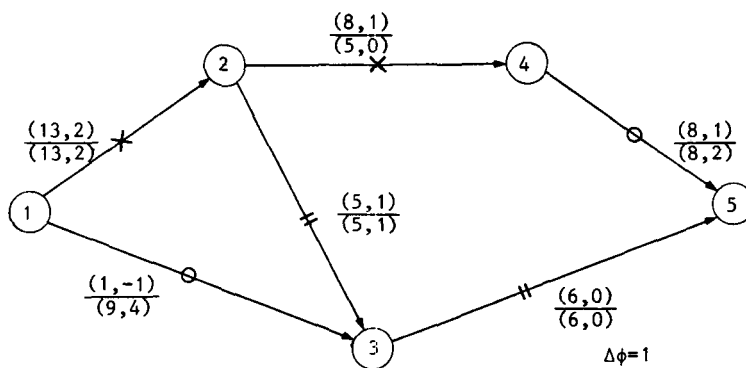
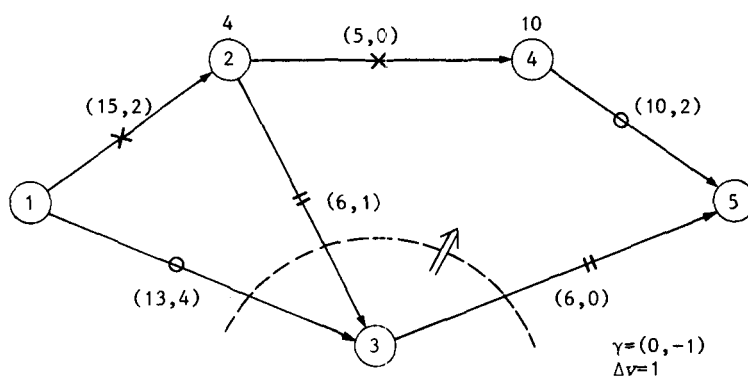
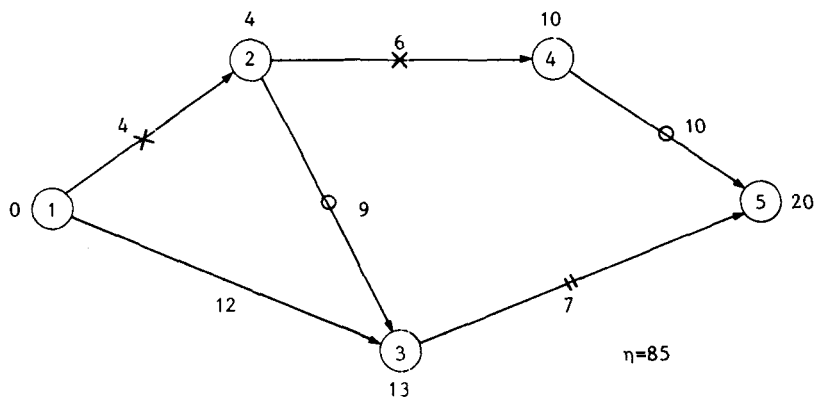


Fig. 8. LB flow of iteration 5( $\phi=2$ ).



(a) LN cutset.



(b) Schedule.

Fig. 9. Iteration 6( $\phi=3$ ).



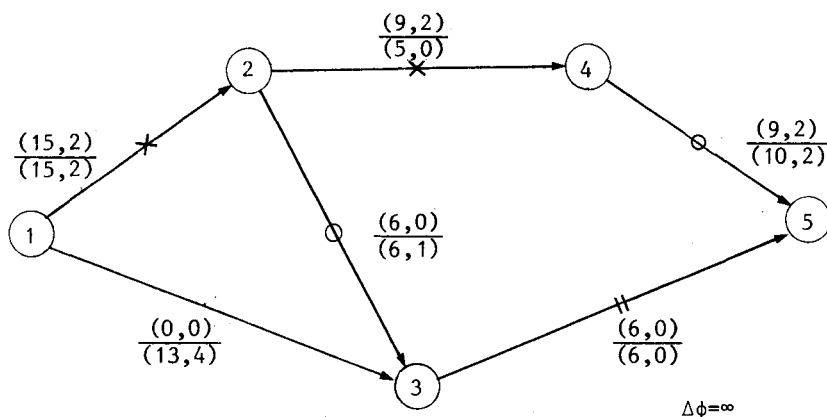


Fig. 10. LB flow of iteration 7( $\phi=3$ ).

Fig. 11 shows the locus of  $(\phi, \eta)$ . For  $(\phi, \eta)$  on the locus it, there exists an optimal solution of  $P(\phi)$  with  $\eta = \sum b_{ij} t_{ij}$ , which is optimal to  $P_0(\eta)$ . On a horizontal segment, the solution of  $P(\phi)$  does not vary. For a point on a vertical segment, we can obtain a solution of  $P_0(\eta)$  by linear interpolation of two solutions of  $P(\phi)$  corresponding to terminal points of the segment.

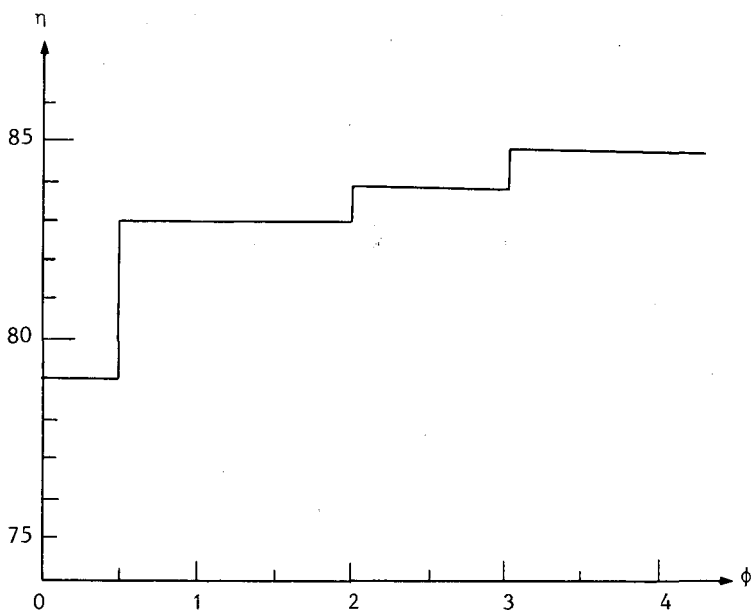


Fig. 11. Locus of  $(\phi, \eta)$ .

7. The Case with Negative b's

When some negative b's exist, we must modify our algorithm. Suppose that  $c_{kl} > 0$  and  $b_{kl} < 0$ . Let

$$\phi_{kl} = -c_{kl}/b_{kl}.$$

If  $\phi > \phi_{kl}$ ,  $c_{kl}^*(\phi) < 0$ , and hence  $t_{kl}$  is always equal to  $g_{kl}$ . ((3.5) is not necessarily satisfied.) Therefore, we replace  $h_{kl}$  with  $g_{kl}$ , and  $(c_{kl}^*(\phi), b_{kl})$  with  $(0,0)$  at  $\phi = \phi_{kl}$ . ((k,l) stays in  $A_{p1} \cup A_{p4}$  after that.) To stop at  $\phi = \phi_{kl}$ , in step 3 of phase 2, replace  $\Delta\phi$  in (4.2) by

$$\Delta\phi = \min(\Delta\phi_1, \Delta\phi_2, \Delta\phi_3),$$

where

$$\Delta\phi_3 = -c_{kl}^*(\bar{\phi})/b_{kl}.$$

When two or more negative b's exist,  $\Delta\phi_3$  is defined by

$$\Delta\phi_3 = \min_{(i,j) \in A_3} (-c_{ij}^*(\bar{\phi})/b_{ij}),$$

where

$$A_3 = \{(i,j) \mid (i,j) \in A, b_{ij} < 0\}.$$

8. Concluding Remark

Our algorithm is also applied to a project scheduling problem with two objectives. Suppose that we wish to minimize

$$z_c(t) = \sum c_{ij}(h_{ij} - t_{ij}),$$

and

$$z_b(t) = \sum b_{ij}(h_{ij} - t_{ij})$$

subject to (2.1), (2.2) and (2.3). Let us combine them as

$$z(t) = z_c(t) + \phi \cdot z_b(t).$$

Then, the problem to be solved is  $P(\phi)$ .

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